



<u>Title of each class</u>	<u>on which registered</u>
Common Stock, par value \$.10	New York Stock Exchange
per share	Pacific Stock Exchange
Securities registered pursuant to Section 12(g) of the Act: None	

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for at least the past 90 days.

Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

The aggregate market value of the voting stock held by non-affiliates of the registrant, based on the closing price of these shares on the New York Stock Exchange on March 31, 2000, was \$146,684,895,928. For the purposes of this disclosure only, the registrant has assumed that its directors, officers and

Page 1 of 25 (Form 10-K)

<br>

beneficial owners of 5% or more of the registrant's common stock are the affiliates of the registrant.

The registrant had 4,454,034,171 shares of common stock outstanding as of March 31, 2000.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Annual Report to Shareholders for the fiscal year ended January 31, 2000, are incorporated by reference into Parts I and II of this Form 10-K.

Portions of the registrant's definitive Proxy Statement for the Annual Meeting of Shareholders to be held June 2, 2000, are incorporated by reference into Part III and IV of this Form 10-K.

FORWARD-LOOKING STATEMENTS OR INFORMATION

This Form 10-K includes certain statements that may be deemed to be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Statements included or incorporated by reference in this Form 10-K which address activities, events or developments that the Company expects or anticipates will or may occur in the future, including such things as future capital expenditures (including the amount and nature thereof), expansion and other development trends of industry segments in which the Company is active, business strategy, expansion and growth of the Company's business and operations and other such matters are forward-looking statements. Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions within the bounds of its knowledge of its business, a number of factors could cause actual results to differ materially from those expressed in any forward-looking statements, whether oral or written, made by or on behalf of the Company. Many of these factors have previously been



Wal-Mart.com, Inc. will base its operations in Palo Alto, California and was formed to further develop and operate the internet retail site, Wal-Mart.com, and to further the Company's efforts to attract customers to the Company's internet site with the Wal-Mart name.

**Financial information about the Company's industry segments**

The Company is principally engaged in the operation of mass merchandising stores, which serve our customers primarily through the operation of three segments.

The Company identifies segments based on management responsibility within the United States and geographically for all international units. The Wal-Mart Stores segment includes the Company's discount stores and Supercenters in the United States. The SAM'S Club segment includes the warehouse membership clubs in the United States. The International segment includes all operations in Argentina, Brazil, Canada, China, Germany, Korea, Mexico, Puerto Rico and the United Kingdom. For the financial results of the Company's operating segments, see Note 9 of Notes to Consolidated Financial Statements incorporated by reference in Item 8 of Part II, found on page 19 of this annual report.

**Narrative Description of Business**

The Company, a Delaware corporation, has its principal offices in Bentonville, Arkansas. Although the Company was incorporated in October 1969, the businesses conducted by its predecessors began in 1945 when Sam M. Walton opened a franchise Ben Franklin variety store in Newport, Arkansas. In 1946, his brother, James L. Walton, opened a similar store in Versailles, Missouri. Until 1962, the Company's business was devoted entirely to the operation of variety stores. In that year, the first Wal-Mart Discount City (discount store) was opened. In fiscal 1984, the Company opened its first three SAM'S Clubs, and in fiscal 1988, its first Wal-Mart Supercenter (combination full-line supermarket and discount store). In fiscal 1992, the Company began its first international initiative when the Company entered into a joint venture in which it had a 50% interest with Cifra S.A. de C.V. (Cifra). The Company's international presence has continued to expand and at January 31, 2000, the Company had international operations in eight countries and Puerto Rico. In February 2000, Cifra officially changed its name to Wal-Mart de Mexico, S.A. de C.V.

**WAL-MART STORES OPERATING SEGMENT**

The Wal-Mart Stores segment, which includes the Company's discount stores and Supercenters in the United States, had sales of \$108,721,000,000, \$95,395,000,000 and \$83,820,000,000 for the three fiscal years ended January 31, 2000, 1999, and 1998, respectively. During the most recent fiscal year, no single discount store or Supercenter location accounted for as much as 1% of total Company sales or net income. See Note 9 of Notes to Consolidated Financial

Page 4 of 25 (Form 10-K)

Statements incorporated by reference in Item 8 of Part II, found on page 19 of this annual report for additional information regarding our operating segments.

**General.** The Company operates Wal-Mart discount stores in all 50 states. The average size of a discount store is approximately 94,800 square feet. Wal-Mart Supercenters are located in 34 states and the average size of a Supercenter is 181,300 square feet. The Supercenter prototypes range in size from 110,000 square feet to 241,000 square feet.

**Merchandise.** Wal-Mart discount stores and the general merchandise area of the Supercenters are generally organized with 40 departments and offer a wide variety of merchandise, including apparel for women, girls, men, boys and infants. Each store also carries domestics, fabrics and notions, stationery and books, shoes, housewares, hardware, electronics, home furnishings, small appliances, automotive accessories, horticulture and accessories, sporting goods, toys, pet food and accessories, cameras and supplies, health and beauty aids, pharmaceuticals and jewelry. In addition, the stores offer an assortment of grocery merchandise, with the grocery assortment in Supercenters being broader and including meat, produce, deli, bakery, dairy, frozen foods and dry grocery.







**Distribution.** During fiscal 2000, approximately 57% of the SAM&#146;S Club purchases were shipped from the Segment&#146;s distribution facilities. The balance was shipped directly to the clubs location from suppliers. Operationally, the principal focus is on crossdocking product, while maintaining stored inventory is minimized. A combination of 6 Company owned and operated facilities and 19 third-party owned and operated facilities comprise the overall distribution structure for the SAM&#146;s Club segment. Two of the Company owned and operated facilities are located in Texas with one located in each of Arkansas, Colorado, Minnesota and Indiana. Of the third party owned and operated facilities, two are located in each of Illinois, Ohio and Texas and one in each of Arizona, Arkansas, California, Florida, Georgia, Maryland, Michigan, Missouri, New Hampshire, Nevada, North Carolina, Pennsylvania and Washington.

**INTERNATIONAL OPERATING SEGMENT**

The Company&#146;s International Segment is comprised of wholly owned operations in Argentina, Canada, Germany, Korea, Puerto Rico and the United Kingdom; of operations through joint ventures in China; and of operations through majority-owned subsidiaries in Brazil and Mexico. Sales for the three fiscal years ended January 31, 2000, 1999 and 1998, were \$22,728,000,000, \$12,247,000,000 and \$7,517,000,000, respectively. During the most recent fiscal year, no single location accounted for as much as 1% of total Company sales or net income. See Note 9 of Notes to Consolidated Financial Statements incorporated by reference in Item 8 of Part II found on page 19 of this annual report for additional information regarding our segments.

**General.** Operating formats vary by country, but include Wal-Mart discount stores in Canada and Puerto Rico; Supercenters in Argentina, Brazil, China, Korea and Mexico; SAM&#146;S Clubs in Brazil, China, Mexico, and Puerto Rico; Hypermarkets in Germany; Superamas (traditional supermarket), Bodegas (discount store), Aurreras (combination store), Suburbias (specialty department store) and Vips (restaurant) in Mexico and ASDA stores (combination grocery and apparel store) in the United Kingdom. In March 2000, the Company announced the sale of

Page 8 of 25 (Form 10-K)

all three of the Company&#146;s SAM&#146;S Clubs in Argentina. The sale is being made so that the Company can concentrate on expanding its Supercenter business within Argentina.

**Merchandise.** The merchandising strategy in the International operating segment is similar to that of domestic segments in the breadth and scope of merchandise offered for sale. While brand name merchandise accounts for a majority of sales, several store brands not found in the United States have been developed to serve customers in the different markets in which the International segment operates. In addition, steps have been taken to develop relationships with local vendors in each country to ensure reliable sources of quality merchandise.

**Operations.** The hours of operation for operating units in the international division vary by country and by individual markets within countries, depending upon local and national ordinances governing hours of operation. While sales are primarily on a cash-and-carry basis, credit cards or other consumer finance programs exist in certain markets to facilitate the purchase of goods by the customer.

**Seasonal Aspects of Operations.** The International operating segment&#146;s business is seasonal to a certain extent. Generally, the highest volume of sales occurs in the Company&#146;s fourth fiscal quarter. The seasonality of the business varies by country due to different national and religious holidays, festivals and customs, as well as different climatic conditions.

**Competition.** The International operating segment competes with a variety of local, national and international chains in the discount, department, drug, variety, specialty and wholesale sectors of the retail market. The segment&#146;s competitive position is determined, to a large extent, by its ability to offer its customers low prices on quality merchandise that offers exceptional value. In Supercenters, our ability to effectively operate the food departments has a major impact on the segment&#146;s competitive position in the markets where we operate.

**Distribution.** The International segment operates export consolidation facilities in Los Angeles, California; Jacksonville, Florida; Seattle, Washington; and Laredo, Texas in support of product flow to its Mexican, Asian, and Latin American markets. Distribution facilities are located in Argentina, Brazil, Canada, China, Germany, Puerto Rico, the United Kingdom and Mexico which process and distribute both imported and domestic product to the operating units. Operationally, the principal focus is on crossdocking product, while maintaining







176,273,018	21,892,838	102,224,471	18,830,420	278,497,489
2000	(5,486,901)	170,786,117	28,488,737	130,713,208
23,001,836	301,499,325			

Page 11 of 25 (Form 10-K)

(1) Wal-Mart discount store locations relocated or expanded as Wal-Mart Supercenters.  
(2) Total opened net of conversions of Wal-Mart discount stores to Wal-Mart Supercenters

Page 11 of 25 (Form 10-K)

WAL-MART STORES, INC. AND SUBSIDIARIES

SCHEDULE B TO ITEM 1 -  
SAM'S CLUB SEGMENT CLUB COUNT AND NET SQUARE FOOTAGE GROWTH  
YEARS ENDED JANUARY 31, 1995 THROUGH 2000

STORE COUNT		Fiscal Year Ended	
		Jan 31,	Opened
		Closed	Total
Balance Forward		417	
1995	21	12	426
1996	9	2	433
1997	9	6	436
1998	8	1	443

<td WIDTH="88" VALIGN="TOP"><small><font FACE="Courier">1999</font></small></td>  
<td WIDTH="62" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER"><small>8</small></font></td>  
<td WIDTH="72" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER"><small>0</small></font></td>  
<td WIDTH="75" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER"><small>451</small></font></td>  
</tr>  
<tr>  
<td WIDTH="88" VALIGN="TOP"><small><font FACE="Courier">2000</font></small></td>  
<td WIDTH="62" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER"><small>12</small></font></td>  
<td WIDTH="72" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER"><small>0</small></font></td>  
<td WIDTH="75" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER"><small>463</small></font></td>  
</tr>  
</TABLE>  
</center></div><font FACE="Courier">

<p>&nbsp;</p>  
</font><div align="center"><center>

NET SQUARE FOOTAGE		
Fiscal Year Ended		
SAM#146;S Clubs		Total
Jan 31, Net Additions		
Total		
Balance Forward		
50,374,682		1995
1,335,742		1996
51,710,424		1997
298,692		1998
52,834,136		1999
1,099,144		2000
54,649,430		2000
1,701,478		2000
56,350,908		2000

<p align="center"><br>  
<strong>Page 12 of 25 (Form 10-K)</strong></p>

<p>&nbsp;</p>  
<b>

<p ALIGN="CENTER">WAL-MART STORES, INC. AND SUBSIDIARIES<br>  
SCHEDULE C TO ITEM 1 - INTERNATIONAL SEGMENT UNIT COUNT<br>  
YEARS ENDED JANUARY 31, 1995 THROUGH 2000</p>  
</b></font><div align="center"><center>

STORE COUNT							
Fiscal Year Ended							
Argentina			Brazil			Canada	
Wal-Mart Supercenters							
SAM#146;S Clubs							
Total							
Wal-Mart Supercenters							
SAM#146;S Clubs							
Total							
Wal-Mart Stores							
1995							
0							
0							
0							
0							
0							
123							
1996							
1							
2							
3							
2							
3							
0							
13							
131							
1997							
3							
3							
6							
2							
3							
5							
3							
5							
136							
1998							
6							
3							
9							
5							
3							
8							
144							
1999							
10							
3							
13							
9							
5							
14							
154							
2000							
10							



<td WIDTH="53" VALIGN="TOP" height="16"><font face="Courier" size="2"><p ALIGN="CENTER">1</font></td>  
<td WIDTH="48" VALIGN="TOP" height="16"><font face="Courier" size="2"><p ALIGN="CENTER">6</font></td>  
<td WIDTH="117" VALIGN="TOP" height="16"><font face="Courier" size="2"><p ALIGN="CENTER">95</font></td>  
<td WIDTH="110" VALIGN="TOP" height="16"><font FACE="Courier" size="3"><p ALIGN="CENTER">5</font></td>  
</tr>  
</TABLE>  
</center></div>

<p>&nbsp;</p>  
<div align="left">

<table BORDER="1" CELSPACING="1" CELLPADDING="7" height="40" width="714">  
<tr>  
<td width="696" height="1" align="center"><font size="2"><u><b>STORE COUNT</b></u></font></td>  
</tr>  
</TABLE>  
</div>

<table BORDER="1" CELSPACING="1" CELLPADDING="7">  
<tr>  
<td rowspan="2" width="32" valign="bottom"><font face="Courier" size="1"><br>  
Fisal Year<br>  
<u>Ended</u></font></td>  
<td WIDTH="224" VALIGN="bottom" COLSPAN="4" align="center"><font face="Courier" size="2"><u>Mexico</u></font>  
</td>

<td WIDTH="178" VALIGN="bottom" COLSPAN="3" align="center"><font face="Courier" size="2"><u>Puerto Rico</u></font></td>  
<td WIDTH="92" VALIGN="bottom" align="center"><font face="Courier" size="2"><u>United Kingdom</u></font></td>  
</tr>

<tr>  
<td WIDTH="59" VALIGN="bottom" align="center"><font face="Courier" size="2">Wal-Mart<br><u>Supercenters</u></font></td>  
<td WIDTH="34" VALIGN="bottom" align="center"><font face="Courier" size="2">SAM&#146;S<br><u>Clubs</u></font></td>  
<td WIDTH="38" VALIGN="bottom" align="center"><u><font face="Courier" size="2">Other</font></u></td>  
<td WIDTH="39" VALIGN="bottom" align="center"><u><font face="Courier" size="2">Total</font></u></td>  
<td WIDTH="72" VALIGN="bottom" align="center"><font face="Courier" size="2">Wal-Mart<br><u>Stores</u></font></td>  
<td WIDTH="38" VALIGN="bottom" align="center"><font face="Courier" size="2">SAM&#146;S<br><u>Clubs</u></font></td>  
<td WIDTH="32" VALIGN="bottom"><u><font face="Courier" size="2">Total</font></u></td>  
<td WIDTH="92" VALIGN="bottom" align="center"><font face="Courier" size="2">ASDA<br><u>Stores</u></font></td>  
</tr>

<tr>  
<td colspan="9" width="696">&nbsp;</td>  
</tr>  
<tr>

<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2">1995</font></td>  
<td WIDTH="59" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">11</font></td>  
<td WIDTH="34" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">22</font></td>  
<td WIDTH="38" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">0</font></td>  
<td WIDTH="39" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">33</font></td>  
<td WIDTH="72" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">5</font></td>  
<td WIDTH="38" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">2</font></td>  
<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">7</font></td>  
<td WIDTH="92" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">0</font></td>  
</tr>

<tr>  
<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2">1996</font></td>  
<td WIDTH="59" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">13</font></td>  
<td WIDTH="34" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">28</font></td>  
<td WIDTH="38" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">0</font></td>  
<td WIDTH="39" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">41</font></td>  
<td WIDTH="72" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">7</font></td>  
<td WIDTH="38" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">4</font></td>  
<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">11</font></td>  
<td WIDTH="92" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">0</font></td>  
</tr>

<tr>  
<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2">1997</font></td>  
<td WIDTH="59" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">18</font></td>  
<td WIDTH="34" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">28</font></td>  
<td WIDTH="38" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">0</font></td>  
<td WIDTH="39" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">46</font></td>  
<td WIDTH="72" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">7</font></td>  
<td WIDTH="38" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">4</font></td>  
<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">11</font></td>  
<td WIDTH="92" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">0</font></td>  
</tr>

<tr>  
<td WIDTH="32" VALIGN="TOP"><font face="Courier" size="2">1998</font></td>  
<td WIDTH="59" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">27</font></td>  
<td WIDTH="34" VALIGN="TOP"><font face="Courier" size="2"><p ALIGN="CENTER">28</font></td>



1995	0	0	0	14,606,880	14,606,880
1996	444,621	444,621	761,581	761,581	868,518
1997	625,369	1,069,990	761,581	578,508	16,053,906
1998	506,884	1,576,874	540,056	1,301,637	914,365
1999	663,986	2,240,860	914,618	2,216,255	981,261
2000	0	2,240,860	2,216,255	1,510,890	19,460,422

&nbsp;

NET SQUARE FOOTAGE						
Fiscal Year						
Ended						
China		Germany		Korea		
Net						
Additions						
Total						
Net						
Additions						
Total						
Net						

<u>Additions</u>	
Total	

  

1995	0	0	0	0	0	0
1996	0	0	0	0	0	0
1997	316,656	316,656	0	0	0	0
1998	145,558	462,214	2,449,369	2,449,369	0	0
1999	224,827	687,041	6,845,491	9,294,860	553,683	553,683
2000	125,150	812,191	0	9,294,860	71,042	624,725

  

&nbsp;

<u><b>NET SQUARE FOOTAGE</b></u>
----------------------------------

  

Ended
-------





No matters were submitted to a vote of the Company's security holders during the last quarter of the year ended January 31, 2000.

ITEM 4A. EXECUTIVE OFFICERS OF THE REGISTRANT

The following information is furnished with respect to each of the executive officers of the Company, each of whom is elected by and serves at the pleasure of the Board of Directors. The business experience shown for each officer has been his principal occupation for at least the past five years.

Name	Position	Held Since	Age
S. Robson Walton	Chairman of the Board	1992	55
David D. Glass	Chairman, Executive Committee of the Board. Prior to January 2000, he served as President and Chief Executive Officer	2000	64
H. Lee Scott, Jr.	President and Chief Executive Officer. Prior to January 2000, he served as Vice Chairman and Chief Operating Officer. Prior to January 1999, he served as President and Chief Executive Officer of Wal-Mart Stores Division. Prior to January 1998, he served as Executive Vice President - Merchandising. Prior to October 1995, he served as Executive Vice President Logistics. Prior to that, he served as Senior Vice President- Logistics.	2000	51
Donald G. Soderquist	Senior Vice Chairman of the Board. Prior to January 1999, he served as Vice Chairman and Chief Operating Officer.	1999	66
Thomas M. Coughlin	Executive Vice President and President and Chief Executive Officer of Wal-Mart Stores Division. Prior to January 1999, he served as Executive Vice President and Chief Operating Officer of Wal-Mart Stores Division. Prior to January 1998, he served as Executive Vice President - Store Operations. Prior to 1995, he served as Senior Vice President - Specialty Divisions.	1999	51
Thomas R. Grimm	Executive Vice President and President and Chief Executive Officer of SAM'S Club Division. Prior to October 1998, he was retired and served as a consultant to various organizations. Prior to June 1994, he served as President and Chief Executive Officer of Pace Membership Warehouse, a Division of K-Mart Corporation.	1998	55
John B. Menzer			

Executive Vice President and President and Chief Executive Officer of Wal-Mart International Division. Prior to June 1999, he served as Executive Vice President and Chief Financial Officer. Prior to September 1995, he served as President and Chief Operating Officer of Ben Franklin Retail Stores, Inc.

1999

49

Thomas M. Schoewe

Executive Vice President and Chief Financial Officer. Prior to January 2000, he served as Senior Vice President and Chief Financial Officer of Black & Decker Corporation. Prior to February 1997, he served as Vice President and Chief Financial Officer of Black & Decker Corporation.

2000

47

James A. Walker, Jr.

Senior Vice President and Controller. Prior to 1995, he served as Vice President and Controller.

1995

53

TABLE

Page 16 and 17 (Form 10-K)

PART II

ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED SHAREHOLDER MATTERS

The information required by this item is incorporated by reference to the information "Number of Shareholders" under the caption "11-Year Financial Summary" on pages 18 and 19, and all the information under the captions "Market Price of Common Stock", "Listings - Stock Symbol: WMT" and "Dividends Paid Per Share" on page 41 of the Annual Report to Shareholders for the year ended January 31, 2000.

ITEM 6. SELECTED FINANCIAL DATA

The information required by this item is incorporated by reference to all information under the caption "11-Year Financial Summary" on pages 18 and 19 of the Annual Report to Shareholders for the year ended January 31, 2000.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information required by this item is furnished by incorporation by reference to all information under the caption "Management's Discussion and Analysis" on pages 20 through 25 of the Annual Report to Shareholders for the year ended January 31, 2000.

ITEM 7a. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The information required by this item is furnished by incorporation by reference to all information under the sub-caption "Market Risk" of the caption "Management's Discussion and Analysis" on pages 21 through 24 of the Annual

Page 18 of 25 (Form 10-K)

Report to Shareholders for the year ended January 31, 2000.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

**The information required by this item is furnished by incorporation by reference to all information under the captions "Consolidated Statements of Income", "Consolidated Balance Sheets", "Consolidated Statements of Shareholders' Equity", "Consolidated Statements of Cash Flows", "Notes to Consolidated Financial Statements" and "Report of Independent Auditors" on pages 26 through 40 of the Annual Report to Shareholders for the year ended January 31, 2000.**

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

PART III

**ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT**

Information required by this item with respect to the Company's directors and compliance by the Company's directors, executive officers and certain beneficial owners of the Company's Common Stock with Section 16(a) of the Securities Exchange Act of 1934 is furnished by incorporation by reference to all information under the captions entitled "Nominees for Directors" on pages 2 through 4 and "Section 16(a) Beneficial Ownership Reporting Compliance" on page 15 of the Company's definitive Proxy Statement for its Annual Meeting of Shareholders to be held on Friday, June 2, 2000 (the "Proxy Statement"). The information required by this item with respect to the Company's executive officers is included as Item 4A of Part I found on pages 16 through 18 of this annual report.

**ITEM 11. EXECUTIVE COMPENSATION**

The information required by this item is furnished by incorporation by reference to all information under the caption entitled "Compensation of Directors" on page 4, "Compensation and Nominating Committee Report on Executive Compensation" on pages 6 through 9, and "Summary Compensation", "Option Grants In Last Fiscal Year", and "Option Exercises and Fiscal Year End Option Values" on pages 10 through 12 of the Proxy Statement.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT**

The information required by this item is furnished by incorporation by reference to all information under the caption entitled "Stock Ownership", subcaptions "Ownership of Major Shareholders" and "Holdings of Officers and Directors" on pages 13 through 15 of the Proxy Statement.

Page 19 of 25 (Form 10-K)

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS**

The information required by this item is furnished by incorporation by reference to all information under the caption "Related-Party Transactions with Wal-Mart" on page 6 of the Proxy Statement.

PART IV

**ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K**

1. & 2. Consolidated Financial Statements

The financial statements listed in the Index to Consolidated Financial Statements, which appears on page 23 of this annual report, are incorporated by reference herein or filed as part of this Form 10-K.

3. Exhibits

</u>

<blockquote>  
<blockquote>  
<p ALIGN="JUSTIFY">The following documents are filed as exhibits to this Form 10-K:</p>  
</blockquote>  
</blockquote>  
<div align="center"><center>

3(a)	Restated Certificate of Incorporation of the Company is &nbsp; incorporated herein by reference to Exhibit 3(a) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1989, and the Certificate of Amendment to the Restated Certificate of Incorporation is incorporated herein by reference to Registration Statement on Form S-8 (File Number 33-43315).
3(b)	By-Laws of the Company, as amended June 3, 1993, are incorporated herein by reference to Exhibit 3(b) to the Company's Annual Report on Form 10-K for the year ended January 31, 1994.
4(a)	Form of Indenture dated as of June 1, 1985, between the Company and Bank of New York, Trustee, (formerly Boatmen's Trust Company and Centerre Trust Company) is incorporated herein by reference to Exhibit 4(c) to Registration Statement on Form S-3 (File Number 2-97917).
4(b)	Form of Indenture dated as of August 1, 1985, between the Company and Bank of New York, Trustee, (formerly Boatmen's Trust Company and Centerre Trust Company) is incorporated herein by reference to Exhibit 4(c) to Registration Statement on Form S-3 (File Number 2-99162).
4(c)	Form of Amended and Restated Indenture, Mortgage and Deed of Trust, Assignment of Rents and Security Agreement dated as of December 1, 1986, among the First National Bank of Boston and James E. Mogavero, Owner Trustees, Rewal Corporation I, Estate for Years Holder, Rewal Corporation II, Remainderman, the Company and the First National Bank of Chicago and R.D. Manella, Indenture Trustees, is incorporated herein by reference to Exhibit 4(b) to Registration Statement on Form S-3 (File Number 33-11394).

<p ALIGN="center"><strong>Page 20 of 25 (Form 10-K)</strong></p>  
<div align="center"><center>

4(d)	Form of Indenture dated as of July 15, 1990, between the Company and Harris Trust and Savings Bank, Trustee, is incorporated herein by reference to Exhibit 4(b) to Registration Statement on Form S-3 (File Number 33-35710).
4(e)	Indenture dated as of April 1, 1991, between the Company and The First National Bank of Chicago, Trustee, is incorporated herein by reference to Exhibit 4(a) to Registration Statement on Form S-3 (File Number 33-51344).
4(f)	First Supplemental Indenture dated as of September 9, 1992, to the Indenture dated as of April 1, 1991, between the Company and The First National Bank of Chicago, Trustee, is incorporated herein by reference to Exhibit 4(b) to Registration Statement on Form S-3 (File Number 33-51344).
+10(a)	Form of individual deferred compensation agreements is incorporated herein by reference to Exhibit 10(b) from the Annual Report on Form 10-K of the Company, as amended, for the year ended January 31, 1986.
+10(b)	Wal-Mart Stores, Inc. Stock Option Plan of 1984 is incorporated herein by reference to Registration Statement on Form S-8 (File Number 2-94358).

+10(c)	1986 Amendment to the Wal-Mart Stores, Inc. Stock Option Plan of 1984 is incorporated herein by reference to Exhibit 10(h) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1987.
+10(d)	1991 Amendment to the Wal-Mart Stores, Inc. Stock Option Plan of 1984 is incorporated herein by reference to Exhibit 10(h) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1992.
+10(e)	1993 Amendment to the Wal-Mart Stores, Inc. Stock Option Plan of 1984 is incorporated herein by reference to Exhibit 10(i) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1993.
+10(f)	Wal-Mart Stores, Inc. Stock Option Plan of 1994 is incorporated herein by reference to Exhibit 4(c) to Registration Statement on Form S-8 (File Number 33-55325).

Page 21 of 25 (Form 10-K)

+10(g)	Wal-Mart Stores, Inc. Director Compensation Plan is incorporated herein by reference to Exhibit 4(d) to Registration Statement on Form S-8 (File Number 333-24259).
+10(h)	Wal-Mart Stores, Inc. Officer Deferred Compensation Plan is incorporated herein by reference to Exhibit 10(i) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1996.
+10(i)	Wal-Mart Stores, Inc. Restricted Stock Plan is incorporated herein by reference to Exhibit 10(j) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1997.
+10(j)	1996 Amendment to the Wal-Mart Stores, Inc. Stock Option Plan of 1994 is incorporated herein by reference to Exhibit 10(j) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1998.
+10(k)	1997 Amendment to the Wal-Mart Stores, Inc. Stock Option Plan of 1994 is incorporated herein by reference to Exhibit 10(k) from the Annual Report on Form 10-K of the Company for the year ended January 31, 1998.
+10(l)	Wal-Mart Stores, Inc. Stock Incentive Plan of 1998 is filed herewith as an Exhibit to this Form 10-K.
+10(m)	Wal-Mart Stores, Inc. Management Incentive Plan of 1998 is filed herewith as an Exhibit to this Form 10-K.
*12	Statement re computation of ratios
*13	All information incorporated by reference in Items 1, 2, 5, 6, 7 and 8 of this Annual Report on Form 10-K from the Annual Report to Shareholders for the year ended January 31, 2000.
*21	List of the Company's Subsidiaries

	Consent of Independent Auditors
	Financial Data Schedule

Filed herewith as an Exhibit.

Management contract or compensatory plan or arrangement.

(b) Reports on Form 8-K

No reports on Form 8-K were filed during the fourth quarter of fiscal 2000.

Page 22 of 25 (Form 10-K)

	INDEX TO CONSOLIDATED FINANCIAL STATEMENTS
Annual Report to Shareholders	Annual
(page)	
Covered by Report of Independent Auditors:	
Consolidated Statements of Income	26
Consolidated Balance Sheets	27
Consolidated Statements of Shareholders' Equity	28
Consolidated Statements of Cash Flows	29
Notes to Consolidated Financial Statements	30-39
Not Covered by Report of Independent Auditors:	



DATE: April 15, 2000	<u>James A. Walker, Jr.</u> James A. Walker, Jr. Senior Vice President and Controller (Principal Accounting Officer)
Page 24 of 25 (Form 10-K)	
DATE: April 15, 2000	<u>John A. Cooper, Jr.</u> John A. Cooper, Jr. Director
DATE: April 15, 2000	<u>Stephen Friedman</u> Director
DATE: April 15, 2000	<u>Stanley C. Gault</u> Stanley C. Gault Director
DATE: April 15, 2000	<u>Roland A. Hernandez</u> Director
DATE: April 15, 2000	<u>Frederick S. Humphries</u> Director
DATE: April 15, 2000	<u>E. Stanley Kroenke</u> E. Stanley Kroenke Director
DATE: April 15, 2000	<u>Elizabeth A. Sanders</u> Elizabeth A. Sanders Director
DATE: April 15, 2000	<u>Jack C. Shewmaker</u> Jack C. Shewmaker Director
DATE: April 15, 2000	<u>Paula Stern</u> Paula Stern Director
DATE: April 15, 2000	<u>Jose H. Villarreal</u> Jose H. Villarreal Director







```

<tr>
  <td WIDTH="161" VALIGN="TOP"><font SIZE="2">Interest portion ratio</font></td>
  <td WIDTH="63" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
  <td WIDTH="65" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
  <td WIDTH="55" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
  <td WIDTH="55" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
  <td WIDTH="54" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
  <td WIDTH="59" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
  <td WIDTH="58" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">80%</p></font></td>
</tr>
<tr>
  <td WIDTH="570" VALIGN="TOP" colspan="8">&nbsp;</td>
</tr>
<tr>
  <td WIDTH="161" VALIGN="TOP"><font SIZE="2">Interest portion of rents</font></td>
  <td WIDTH="63" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">379</p></font></td>
  <td WIDTH="65" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">395</p></font></td>
  <td WIDTH="55" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">458</p></font></td>
  <td WIDTH="55" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">523</p></font></td>
  <td WIDTH="54" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">477</p></font></td>
  <td WIDTH="59" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">449</p></font></td>
  <td WIDTH="58" VALIGN="TOP"><font SIZE="2"><p ALIGN="RIGHT">425</p></font></td>
</tr>
</TABLE>
</center></div><font SIZE="2">
<p>* Does not include the cumulative effect of accounting change recorded by the Company
in Fiscal 2000</p>
</font>
</body>
</HTML>

```

<!-- saved from url=(0022)http://internet.e-mail -->

<HTML>

<head>  
</head>

<body BGCOLOR="#FFFFFF">  
<font FACE="Helvetica, Arial"><b>

<p align="center">Wal-Mart Stores, Inc. Annual Report - Page 6</b></p>

<p align="center"><b>Fiscal 2000 End-of-Year Store Count</b></p>  
<div align="center"><center>

<table BORDER="1" CELSPACING="1" CELLPADDING="2" ALIGN="CENTER">

<tr>  
<td WIDTH="150" ALIGN="CENTER">State</td>  
<td WIDTH="100" ALIGN="CENTER">Discount Stores</td>  
<td WIDTH="100" ALIGN="CENTER">Supercenters</td>  
<td WIDTH="100" ALIGN="CENTER">SAM&#146;S Clubs</td>

</tr>  
<tr>  
<td WIDTH="150">Alabama</td>  
<td WIDTH="100" ALIGN="CENTER">43</td>  
<td WIDTH="100" ALIGN="CENTER">38</td>  
<td WIDTH="100" ALIGN="CENTER">8</td>

</tr>  
<tr>  
<td WIDTH="150">Alaska</td>  
<td WIDTH="100" ALIGN="CENTER">4</td>  
<td WIDTH="100" ALIGN="CENTER">0</td>  
<td WIDTH="100" ALIGN="CENTER">3</td>

</tr>  
<tr>  
<td WIDTH="150">Arizona</td>  
<td WIDTH="100" ALIGN="CENTER">31</td>  
<td WIDTH="100" ALIGN="CENTER">5</td>  
<td WIDTH="100" ALIGN="CENTER">9</td>

</tr>  
<tr>  
<td WIDTH="150">Arkansas</td>  
<td WIDTH="100" ALIGN="CENTER">44</td>  
<td WIDTH="100" ALIGN="CENTER">33</td>  
<td WIDTH="100" ALIGN="CENTER">4</td>

</tr>  
<tr>  
<td WIDTH="150">California</td>  
<td WIDTH="100" ALIGN="CENTER">113</td>  
<td WIDTH="100" ALIGN="CENTER">0</td>  
<td WIDTH="100" ALIGN="CENTER">25</td>

</tr>  
<tr>  
<td WIDTH="150">Colorado</td>  
<td WIDTH="100" ALIGN="CENTER">23</td>  
<td WIDTH="100" ALIGN="CENTER">16</td>  
<td WIDTH="100" ALIGN="CENTER">12</td>

</tr>  
<tr>  
<td WIDTH="150">Connecticut</td>  
<td WIDTH="100" ALIGN="CENTER">14</td>  
<td WIDTH="100" ALIGN="CENTER">0</td>  
<td WIDTH="100" ALIGN="CENTER">3</td>

</tr>  
<tr>  
<td WIDTH="150">Delaware</td>  
<td WIDTH="100" ALIGN="CENTER">3</td>  
<td WIDTH="100" ALIGN="CENTER">1</td>  
<td WIDTH="100" ALIGN="CENTER">1</td>

</tr>  
<tr>  
<td WIDTH="150">Florida</td>  
<td WIDTH="100" ALIGN="CENTER">89</td>  
<td WIDTH="100" ALIGN="CENTER">50</td>  
<td WIDTH="100" ALIGN="CENTER">35</td>

</tr>  
<tr>  
<td WIDTH="150">Georgia</td>  
<td WIDTH="100" ALIGN="CENTER">59</td>  
<td WIDTH="100" ALIGN="CENTER">35</td>  
<td WIDTH="100" ALIGN="CENTER">16</td>

</tr>  
<tr>  
<td WIDTH="150">Hawaii</td>  
<td WIDTH="100" ALIGN="CENTER">5</td>

```
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
</tr>
<tr>
<td WIDTH="150">Idaho</td>
<td WIDTH="100" ALIGN="CENTER">9</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
</tr>
<tr>
<td WIDTH="150">Illinois</td>
<td WIDTH="100" ALIGN="CENTER">85</td>
<td WIDTH="100" ALIGN="CENTER">22</td>
<td WIDTH="100" ALIGN="CENTER">26</td>
</tr>
<tr>
<td WIDTH="150">Indiana</td>
<td WIDTH="100" ALIGN="CENTER">56</td>
<td WIDTH="100" ALIGN="CENTER">24</td>
<td WIDTH="100" ALIGN="CENTER">14</td>
</tr>
<tr>
<td WIDTH="150">Iowa</td>
<td WIDTH="100" ALIGN="CENTER">36</td>
<td WIDTH="100" ALIGN="CENTER">11</td>
<td WIDTH="100" ALIGN="CENTER">7</td>
</tr>
<tr>
<td WIDTH="150">Kansas</td>
<td WIDTH="100" ALIGN="CENTER">37</td>
<td WIDTH="100" ALIGN="CENTER">11</td>
<td WIDTH="100" ALIGN="CENTER">5</td>
</tr>
<tr>
<td WIDTH="150">Kentucky</td>
<td WIDTH="100" ALIGN="CENTER">39</td>
<td WIDTH="100" ALIGN="CENTER">33</td>
<td WIDTH="100" ALIGN="CENTER">5</td>
</tr>
<tr>
<td WIDTH="150">Louisiana</td>
<td WIDTH="100" ALIGN="CENTER">48 </td>
<td WIDTH="100" ALIGN="CENTER">29</td>
<td WIDTH="100" ALIGN="CENTER">10</td>
</tr>
<tr>
<td WIDTH="150">Maine</td>
<td WIDTH="100" ALIGN="CENTER">17</td>
<td WIDTH="100" ALIGN="CENTER">3</td>
<td WIDTH="100" ALIGN="CENTER">3</td>
</tr>
<tr>
<td WIDTH="150">Maryland</td>
<td WIDTH="100" ALIGN="CENTER">25</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
<td WIDTH="100" ALIGN="CENTER">11</td>
</tr>
<tr>
<td WIDTH="150">Massachusetts</td>
<td WIDTH="100" ALIGN="CENTER">32</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
<td WIDTH="100" ALIGN="CENTER">3</td>
</tr>
<tr>
<td WIDTH="150">Michigan</td>
<td WIDTH="100" ALIGN="CENTER">52</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
<td WIDTH="100" ALIGN="CENTER">21</td>
</tr>
<tr>
<td WIDTH="150">Minnesota</td>
<td WIDTH="100" ALIGN="CENTER">35</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
<td WIDTH="100" ALIGN="CENTER">9</td>
</tr>
<tr>
<td WIDTH="150">Mississippi</td>
<td WIDTH="100" ALIGN="CENTER">34</td>
<td WIDTH="100" ALIGN="CENTER">25</td>
<td WIDTH="100" ALIGN="CENTER">4</td>
</tr>
<tr>
<td WIDTH="150">Missouri</td>
<td WIDTH="100" ALIGN="CENTER">69</td>
<td WIDTH="100" ALIGN="CENTER">43</td>
```

```
<td WIDTH="100" ALIGN="CENTER">12</td>
</tr>
<tr>
<td WIDTH="150">Montana</td>
<td WIDTH="100" ALIGN="CENTER">9</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
</tr>
<tr>
<td WIDTH="150">Nebraska</td>
<td WIDTH="100" ALIGN="CENTER">13</td>
<td WIDTH="100" ALIGN="CENTER">6</td>
<td WIDTH="100" ALIGN="CENTER">3</td>
</tr>
<tr>
<td WIDTH="150">Nevada </td>
<td WIDTH="100" ALIGN="CENTER">13</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">2</td>
</tr>
<tr>
<td WIDTH="150">New Hampshire</td>
<td WIDTH="100" ALIGN="CENTER">18</td>
<td WIDTH="100" ALIGN="CENTER">3</td>
<td WIDTH="100" ALIGN="CENTER">4</td>
</tr>
<tr>
<td WIDTH="150">New Jersey</td>
<td WIDTH="100" ALIGN="CENTER">22</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">6</td>
</tr>
<tr>
<td WIDTH="150">New Mexico</td>
<td WIDTH="100" ALIGN="CENTER">9</td>
<td WIDTH="100" ALIGN="CENTER">13</td>
<td WIDTH="100" ALIGN="CENTER">3</td>
</tr>
<tr>
<td WIDTH="150">New York</td>
<td WIDTH="100" ALIGN="CENTER">52</td>
<td WIDTH="100" ALIGN="CENTER">9</td>
<td WIDTH="100" ALIGN="CENTER">18</td>
</tr>
<tr>
<td WIDTH="150">North Carolina</td>
<td WIDTH="100" ALIGN="CENTER">66</td>
<td WIDTH="100" ALIGN="CENTER">26</td>
<td WIDTH="100" ALIGN="CENTER">16</td>
</tr>
<tr>
<td WIDTH="150">North Dakota</td>
<td WIDTH="100" ALIGN="CENTER">8</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">2</td>
</tr>
<tr>
<td WIDTH="150">Ohio</td>
<td WIDTH="100" ALIGN="CENTER">75</td>
<td WIDTH="100" ALIGN="CENTER">11</td>
<td WIDTH="100" ALIGN="CENTER">24</td>
</tr>
<tr>
<td WIDTH="150">Oklahoma</td>
<td WIDTH="100" ALIGN="CENTER">52</td>
<td WIDTH="100" ALIGN="CENTER">27 </td>
<td WIDTH="100" ALIGN="CENTER">6</td>
</tr>
<tr>
<td WIDTH="150">Oregon</td>
<td WIDTH="100" ALIGN="CENTER">24</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
</tr>
<tr>
<td WIDTH="150">Pennsylvania</td>
<td WIDTH="100" ALIGN="CENTER">49</td>
<td WIDTH="100" ALIGN="CENTER">27</td>
<td WIDTH="100" ALIGN="CENTER">18</td>
</tr>
<tr>
<td WIDTH="150">Rhode Island </td>
<td WIDTH="100" ALIGN="CENTER">7</td>
<td WIDTH="100" ALIGN="CENTER">0</td>
<td WIDTH="100" ALIGN="CENTER">1</td>
</tr>
```

	South Carolina	32	25
		9	
	South Dakota	8	0
		2	
	Tennessee	49	38
		14	
	Texas	154	94
		53	
	Utah	14	0
		5	
	Vermont	4	0
		0	
	Virginia	26	37
		10	
	Washington	24	0
		2	
	West Virginia	8	18
		3	
	Wisconsin	54	4
		11	
	Wyoming	9	0
		2	
	<b>US Total</b>	<b>1801</b>	<b>721</b>
		<b>463</b>	

&nbsp;

	Country	Discount Stores	Supercenters	SAM#146;S Clubs
--	---------	-----------------	--------------	-----------------

Argentina	0	10	3
Brazil	0	9	5
Canada	166	0	0
China	0	5	1
Germany	0	95	0
Korea	0	5	0
Mexico	397*	27	34
Puerto Rico	9	0	6
United Kingdom	0	232	0
<b>INT&amp;#146;L Total</b>	<b>572</b>	<b>383</b>	<b>49</b>
<b>Worldwide</b>	<b>Grand Total</b>	<b>2373</b>	<b>1104</b>
		<b>512</b>	

\* Includes: 36 Aurreras, 68 Bodegas, 51 Suburbias, 38 Superamas, and 204 Vips.

&nbsp;

Wal-Mart Stores, Inc. Annual Report - Pages 18 and 19

11-Year Financial Summary

(Dollar amounts in millions except per share data)	2000
--	------

1999	1998	1997	1996
<b>Net sales</b>			
\$	165,013	137,634	\$
\$	117,958	\$	104,859
\$	93,627	\$	93,627
<b>Net sales increase</b>			
20%	17%	12%	12%
13%			
<b>Comparative store sales increase</b>			
8%	9%	6%	5%
4%			
<b>Other income-net</b>			
1,796	1,574	1,341	1,319
1,146			
<b>Cost of sales</b>			
129,664	108,725	93,438	83,510
74,505			
<b>Operating, selling and general and administrative expenses</b>			
27,040	22,363	19,358	16,946
15,021			
<b>Interest costs:</b>			
<b>Debt</b>			
756	529	555	629
692			
<b>Capital leases</b>			
266	268	229	216
196			
<b>Provision for income taxes</b>			
3,338	2,740	2,115	1,794
1,606			
<b>Minority interest and equity in unconsolidated subsidiaries</b>			
(170)	(153)	(78)	

	(27)
	(13)
Cumulative effect of accounting change, net of tax	
(198)	
Net income	
5,377	
Per share of common stock:	
Basic net income	
1.21	
0.99	
0.78	
0.67	
0.60	
Diluted net income	
1.20	
0.99	
0.78	
0.67	
0.60	
Dividends	
0.20	
0.16	
0.14	
0.11	
0.10	
Financial Position	
Current assets	
24,356	
21,132	
19,352	
17,993	
17,331	
Inventories at replacement cost	
20,171	
17,549	
16,845	
16,193	
16,300	
Less LIFO reserve	
378	
473	
348	
296	
311	
Inventories at LIFO cost	
19,793	
17,076	
16,497	
15,897	
15,989	
Net property, plant and equipment and capital leases	
35,969	
25,973	

	23,606		
	20,324		
	18,894		
<b>Total assets</b>			
	70,349		
	49,996		
	45,384		
	39,604		
	37,541		
<b>Current liabilities</b>			
	25,803		
	16,762		
	14,460		
	10,957		
	11,454		
<b>Long-term debt</b>			
	13,672		
	6,908		
	7,191		
	7,709		
	8,508		
<b>Long-term obligations under capital leases</b>			
	3,002		
	2,699		
	2,483		
	2,307		
	2,092		
<b>Shareholders' equity</b>			
	25,834		
	21,112		
	18,503		
	17,143		
	14,756		
<b>Financial Ratios</b>			
<b>Current ratio</b>			
	0.9		
	1.3		
	1.3		
	1.6		
	1.5		
<b>Inventories/working capital</b>			
	(13.7)		
	3.9		
	3.4		
	2.3		
	2.7		
<b>Return on assets*</b>			
	9.8%		
	9.6%		
	8.5%		
	7.9%		
	7.8%		
<b>Return on shareholders' equity*</b>			
	22.9%		
	22.4%		
	19.8%		
	19.2%		
	19.9%		
<b>Other Year-End Data</b>			
<b>Number of domestic Wal-Mart stores</b>			
	1,801		

	1,869		
	1,921		
	1,960		
	1,995		
Number of domestic Supercenters			
	721		
	564		
	441		
	344		
	239		
Number of domestic SAM&#146;S Club units			
	463		
	451		
	443		
	436		
	433		
International units			
	1,004		
	715		
	601		
	314		
	276		
Number of Associates			
	1,140,000		
	910,000		
	825,000		
	728,000		
	675,000		
Number of Shareholders			
	341,000		
	261,000		
	246,000		
	257,000		
	244,000		

&nbsp;

(Dollar amounts in millions except per share data)			
	1995		
	1994		
	1993		
	1992		
	1991		
	1990		
Net sales			
	\$82,494		
	\$67,344		
	\$55,484		
	\$43,887		
	\$32,602		
	\$25,811		
Net sales increase			
	22%		
	21%		
	26%		
	35%		
	26%		
	25%		
Comparative store sales increase			
	7%		
	6%		
	11%		
	10%		
	10%		
	11%		

Other income-net			
	914		
	645		
	497		
	404		
	262		
	175		
Cost of sales			
	65,586		
	53,444		
	44,175		
	34,786		
	25,500		
	20,070		
Operating, selling and general and administrative expenses			
	12,858		
	10,333		
	8,321		
	6,684		
	5,152		
	4,070		
Interest costs:			
Debt			
	520		
	331		
	143		
	113		
	43		
	20		
Capital leases			
	186		
	186		
	180		
	153		
	126		
	118		
Provision for income taxes			
	1,581		
	1,358		
	1,171		
	945		
	752		
	632		
Minority interest and equity in unconsolidated subsidiaries			
	4		
	(4)		
	4		
	(1)		
Cumulative effect of accounting change, net of tax			
Net income			
	2,681		
	2,333		
	1,995		
	1,609		
	1,291		
	1,076		

Per share of common stock:						
Basic net income						
	0.59					
	0.51					
	0.44					
	0.35					
	0.28					
	0.24					
Diluted net income						
	0.59					
	0.51					
	0.44					
	0.35					
	0.28					
	0.24					
Dividends						
	0.09					
	0.07					
	0.05					
	0.04					
	0.04					
	0.03					
<b>Financial Position</b>						
Current assets						
	\$	15,338				
	\$	12,114				
	\$	10,198				
	\$	8,575				
	\$	6,415				
	\$	4,713				
Inventories at replacement cost						
		14,415				
		11,483				
		9,780				
		7,857				
		6,207				
		4,751				
Less LIFO reserve						
		351				
		469				
		512				
		473				
		399				
		323				
Inventories at LIFO cost						
		14,064				
		11,014				
		9,268				
		7,384				
		5,808				
		4,428				
Net property, plant and equipment and capital leases						
		15,874				
		13,176				
		9,793				
		6,434				
		4,712				
		3,430				
Total assets						
		32,819				
		26,441				
		20,565				
		15,443				
		11,389				

					8,198
<b>Current liabilities</b>					
					9,973
					7,406
					6,754
					5,004
					3,990
					2,845
<b>Long-term debt</b>					
					7,871
					6,156
					3,073
					1,722
					740
					185
<b>Long-term obligations under capital leases</b>					
					1,838
					1,804
					1,772
					1,556
					1,159
					1,087
<b>Shareholders' equity</b>					
					12,726
					10,753
					8,759
					6,990
					5,366
					3,966
<b>Financial Ratios</b>					
<b>Current ratio</b>					
					1.5
					1.6
					1.5
					1.7
					1.6
					1.7
<b>Inventories/working capital</b>					
					2.6
					2.3
					2.7
					2.1
					2.4
					2.4
<b>Return on assets*</b>					
					9.0%
					9.9%
					11.1%
					12.0%
					13.2%
					14.8%
<b>Return on shareholders' equity**</b>					
					22.8%
					23.9%
					25.3%
					26.0%
					27.7%
					30.9%
<b>Other Year-End Data</b>					
<b>Number of domestic Wal-Mart stores</b>					
					1,985
					1,950
					1,848

	1,714		
	1,568		
	1,399		
<b>Number of domestic Supercenters</b>			
	147		
	72		
	34		
	10		
	9		
	6		
<b>Number of domestic SAM&amp;#146;S Club units</b>			
	426		
	417		
	256		
	208		
	148		
	123		
<b>International units</b>			
	226		
	24		
	10		
	-		
	-		
	-		
<b>Number of Associates</b>			
	622,000		
	528,000		
	434,000		
	371,000		
	328,000		
	271,000		
<b>Number of Shareholders</b>			
	259,000		
	258,000		
	181,000		
	150,000		
	122,000		
	80,000		

*\* Net income before minority interest, equity in unconsolidated subsidiaries and cumulative effect of accounting change/average assets*  
*\*\* Net income/average shareholders&#146; equity*  
*\*\*\* Calculated without giving effect to the amount by which a lawsuit settlement exceeded established reserves. See Management&#146;s Discussion and Analysis.*

The effects of the change in accounting method for SAM&#146;S Club membership revenue recognition would not have a material impact on this summary prior to 1998. Therefore, pro forma information as if the accounting change had been in effect for all years presented has not been provided. See Management&#146;s Discussion and Analysis for discussion of the impact of the accounting change in fiscal 2000, 1999 and 1998.

The acquisition of the ASDA Group PLC and the Company&#146;s related debt issuance had a significant impact on the fiscal 2000 amounts in this summary. See Notes 3 and 6 to the Consolidated Financial Statements.

**Wal-Mart Stores, Inc. Annual Report - Page 20**

**Management&#146;s Discussion and Analysis**

**Net Sales**

Sales (in millions) by operating segment for the three fiscal years ended January 31, are as follows:

Fiscal Year	Wal-Mart Stores

		SAM&#146;S Club	
		International	
		Other (McLane)	
		Total Company	
		Total Company Increase	
		2000	
		\$108,721	
		\$24,801	
		\$22,728	
		\$8,763	
		\$165,013	
		20%	
		1999	
		95,395	
		22,881	
		12,247	
		7,111	
		137,634	
		17%	
		1998	
		83,820	
		20,668	
		7,517	
		5,953	
		117,958	
		12%	

The Company's sales growth of 20% in fiscal 2000, when compared to fiscal 1999, is the result of the Company's expansion program, including international acquisition, and a domestic comparative store sales increase of 8%. The sales increase of 17% in fiscal 1999, when compared to fiscal 1998, was also attributable to our expansion program and a domestic comparative store sales increase of 9%.

**Costs and Expenses**

Cost of sales, as a percentage of sales, decreased, resulting in increases in gross margin of .4% and .2% in fiscal 2000 and fiscal 1999, respectively. These improvements in gross margin occurred even with continued price rollbacks, our continuing commitment to always providing low prices and higher international and food department sales which generally have lower gross margins than domestic general merchandise. The fiscal 2000 improvement in gross margin can be attributed to a favorable sales mix of higher margin categories, improvements in shrinkage and markdowns, a favorable LIFO inventory adjustment and the slower growth of SAM&#146;S Club, which is our lowest gross margin retail operation. The gross margin improvement in fiscal 1999 was the result of lower inventory levels, which resulted in reduced markdowns and decreased shrinkage.

Operating, selling, general and administrative expenses increased .1% as a percentage of sales in fiscal 2000 when compared with fiscal 1999. This increase was partially due to increased payroll cost incurred during the year. Additionally, in the second quarter of fiscal 2000, a \$624 million jury verdict was rendered against the Company in a lawsuit. The Company agreed to settle the lawsuit for an amount less than the jury verdict. The Company had previously established reserves related to this lawsuit, which were not material to its results of operations or financial position. The settlement exceeded the Company's estimated reserves for this lawsuit and resulted in a charge in the second quarter of fiscal 2000 of \$.03 per share net of taxes.

Operating, selling, general and administrative expenses decreased .2% as a percentage of sales in fiscal 1999 when compared with fiscal 1998. The strong sales increase along with lower inventory levels combined to reduce expenses as a percentage of sales. The expense leverage was mitigated in the consolidated results due to the percentage of the total volume decreasing in the SAM&#146;S Club segment, which has lower expenses as a percentage of sales, while the percentage of total volume increased in the International segment, which has higher expenses as a percentage of sales than the other operating segments. Every operating segment was flat or down in expenses as a percent of sales in fiscal 1999 when compared with fiscal 1998.

**Wal-Mart Stores**

Sales for the Company's Wal-Mart Stores segment increased by 14.0% in fiscal 2000 when compared to fiscal 1999, and 13.8% in fiscal 1999 when compared to fiscal 1998. The fiscal 2000 growth is the result of comparative store sales increases and the Company's expansion program. Segment expansion during fiscal 2000 included the opening of 29 Wal-Mart stores and 157 Supercenters (including the conversion of 96 existing Wal-Mart stores into Supercenters). Fiscal 1999 growth is also the result of comparative store sales increases and the Company's expansion program. Segment expansion during fiscal 1999 included the opening of 37 Wal-Mart stores and 123 Supercenters (including the conversion of 88 existing Wal-Mart stores into Supercenters). Operating income for the segment for fiscal 2000 increased by 19%, from \$7.0 billion in

fiscal 1999 to \$8.4 billion in fiscal 2000. 1999 segment operating income increased by 21%, from \$5.8 billion in 1998 to \$7.0 billion in 1999. The improvement in operating income in 2000 has been driven by margin improvements resulting from improvements in markdowns and shrinkage. However, these margin improvements were somewhat offset by increased payroll costs. Fiscal 1999 margin improvements were the result of lower inventory levels, which generated lower markdowns and reduced shrinkage.

<p><b>SAM#146;S Club</b><br>

Sales for the Company#146;s SAM#146;S Club segment increased by 8.4% in fiscal 2000 when compared to fiscal 1999, and by 10.7% in fiscal 1999 when compared to fiscal 1998. SAM#146;S Club sales continued to decrease as a percentage of total Company sales, decreasing from 17.5% in fiscal 1998 to 16.6% in fiscal 1999 and to 15.0% in fiscal 2000. This decrease as a percentage of total Company sales is primarily the result of the increased growth rate in the international segment. SAM#146;S Club segment expansion during fiscal 2000 and 1999 consisted of the opening of twelve and eight clubs, respectively, and the Company has plans for continued new club openings in fiscal 2001. Additionally, the Company intends to continue its program of remodeling its existing SAM#146;S Club. After consideration of the effects of the change in accounting method for membership revenue recognition, operating income for the segment in fiscal 2000 increased by 16.8%, from \$650 million in fiscal 1999 to \$759 million in fiscal 2000. The pretax impact of the change in accounting method would have been \$57 million in fiscal 1999 and was \$16 million in fiscal 2000. The impact of the accounting method change is greater on fiscal 1999 due to an increase in the cost of SAM#146;S Club membership that occurred during that year. If the effect of this accounting change is not considered, operating income would have been basically flat as a percent of segment sales when comparing fiscal 1999 to fiscal 2000. Fiscal 1999 saw a 7.6% increase in operating income after consideration of the accounting change, when operating income increased from \$604 million in fiscal 1998 to \$650 million in fiscal 1999. The pretax impact of the accounting change on fiscal 1998 would have been \$12 million. Ignoring the effect of this change, operating income increased from 3.0% of segment sales in fiscal 1998 to 3.1% of segment sales in fiscal 1999.

<p align="center"><b>Wal-Mart Stores, Inc. Annual Report - Page 21</b></p><b>

<p>International</b><br>

International sales accounted for approximately 13.8% of total Company sales in fiscal 2000 compared with 8.9% in fiscal 1999. The largest portion of the increase in International sales is the result of the acquisition of the ASDA Group PLC (ASDA), which consisted of 229 stores and was completed during the third quarter of fiscal 2000. Additionally, fiscal 2000 was the first full year containing the operating results of the 74 units of the German Interspar supermarket chain, which were acquired in the fourth quarter of fiscal 1999. Expansion in the international segment for fiscal 2000 consisted of the opening or acquisition of 288 units.

International sales accounted for approximately 8.9% of total Company sales in fiscal 1999 compared with 6.4% in fiscal 1998. The growth in International is partially due to acquisitions during 1999 and 1998. Expansion in the international segment for fiscal 1999 consisted of the opening or acquisition of 114 units. In the third quarter of fiscal 1998, the Company acquired a controlling interest of Cifra, S.A de C.V. (Cifra), which at acquisition date included 250 units in varying formats including Aurreras, Bodegas, Suburbias, Superamas, and Vips. In the fourth quarter of fiscal 1998, the Company acquired the 21 units of the Wertkauf supermarket chain in Germany. In fiscal 1999, the Company acquired four units in South Korea which were previously operated by Korea Makro. See Note 6 of Notes to Consolidated Financial Statements for additional information on acquisitions.

The Company#146;s foreign operations are comprised of wholly-owned operations in Argentina, Canada, Germany, Korea, Puerto Rico and the United Kingdom; joint ventures in China; and majority-owned subsidiaries in Brazil and Mexico. As a result, the Company#146;s financial results could be affected by factors such as changes in foreign currency exchange rates or weak economic conditions in the foreign markets in which the Company does business. The Company minimizes exposure to the risk of devaluation of foreign currencies by operating in local currencies and through buying forward contracts, where feasible, for most known transactions.

Prior to fiscal 2000, Mexico#146;s economy was considered highly-inflationary. Accordingly, the results of the operations of the Company#146;s Mexican subsidiary were reported using United States dollars. Beginning in fiscal 2000, Mexico ceased to be considered a highly-inflationary economy and began reporting its operations in its local currency. The impact on the consolidated or international segment results of operations or financial position as a result of the change was not material. In fiscal 2000, the foreign currency translation adjustment decreased by \$54 million to \$455 million primarily due to the United States dollar weakening against the British pound and the Canadian dollar. This was partially offset by the United States dollar strengthening against the Brazilian real. In fiscal 1999, the foreign currency translation adjustment increased by \$36 million to \$509 million, primarily due to the exchange rates in Brazil and Canada.

After consideration of the effects of the change of accounting method for SAM#146;S membership revenues, the international segment#146;s operating profit increased from \$549 million in fiscal 1999 to \$817 million in fiscal 2000. The largest portion of the increase in international operating profit is the result of the ASDA acquisition which was completed during the third quarter of fiscal 2000. Additionally, the Company#146;s operations in Canada, Mexico and Puerto Rico had operating profit increases in fiscal 2000.

After consideration of the effects of the change of accounting method, the international segment's operating profit increased from \$260 million in fiscal 1998 to \$549 million in fiscal 1999. Because the Cifra and Wertkauf acquisitions occurred during the last half of fiscal 1998, the additional operating profit resulting from these acquisitions accounts for a part of the increase in the international segment's operating profit when comparing fiscal 1999 to fiscal 1998.

In February 2000, Cifra officially changed its name to Wal-Mart de Mexico, S.A. de C.V.

In March 2000, the Company announced the sale of all three of the Company's SAM'S Clubs in Argentina. The sale is being made so that the Company can concentrate on expanding its Supercenter business within Argentina.

#### Interest Costs

Debt interest costs increased .08% as a percentage of sales from .38% in fiscal 1999 to .46% in fiscal 2000. This increase is the result of increased fiscal 2000 borrowings incurred as the result of the ASDA acquisition. Interest cost related to capital leases decreased by .03% as a percentage of sales from .19% in fiscal 1999 to .16% in fiscal 2000.

Interest costs decreased .09% as a percentage of sales in fiscal 1999 when compared with fiscal 1998. The Company met cash requirements without short-term borrowings throughout most of fiscal 1999 due to enhanced operating cash flows. The interest on the Company's capital leases increased over fiscal 1998 due to continuing expansion. See Note 3 of the Notes to Consolidated Financial Statements for additional information on interest and debt.

#### Liquidity and Capital Resources Cash Flows Information

Cash flows from operating activities were \$8,194 million in fiscal 2000, up from \$7,580 million in fiscal 1999. In fiscal 2000, the Company invested \$6,183 million in capital assets, paid dividends of \$890 million, and had a net cash outlay of \$10.4 billion primarily for acquisition of ASDA Group PLC, the third largest retailer in the United Kingdom. The ASDA cash outlay was financed with the issuance of long-term debt and commercial paper. See Note 6 of Notes to Consolidated Financial Statements for additional information on acquisitions.

#### Market Risk

Market risks relating to the Company's operations result primarily from changes in interest rates and changes in foreign exchange rates.

The Company enters into interest rate and cross currency swaps to minimize the risk and costs associated with financing activities and to hedge its net investment in certain foreign subsidiaries. The swap agreements are contracts to exchange fixed or variable rates for variable or fixed interest rate payments periodically over the life of the instruments. The following tables provide information about the Company's derivative financial instruments and other financial instruments that are sensitive to changes in interest rates. For debt obligations, the table presents principal cash flows and related weighted-average interest rates by expected maturity dates. For interest rate and cross currency swaps, the table presents notional amounts and interest rates by contractual maturity dates. The applicable floating rate index is included for variable rate instruments. All amounts are stated in United States dollar equivalents.

&nbsp;

Wal-Mart Stores, Inc. Annual Report - Page 22

Interest Rate Sensitivity As of January 31, 2000  
Principal (Notional) Amount by Expected Maturity  
Average Interest (Swap) Rate

(Amounts in millions)	
2001	
2002	
2003	
2004	
2005	
Thereafter	
Total	
Fair value 1/31/00	
<b>Liabilities</b>	
Long-term debt including current portion	
Fixed rate debt	
\$ 1,964	
\$ 2,070	









				Fixed rate received- USD
				rate
				5.2%
				5.2%
Currency swap- Great Britain Pounds				
				Pay variable/receive
				variable
				3,500
				3,500
				(29)
Floating rate paid- 6-month Great Britain				
				Pound LIBOR minus .1203%
Floating rate received- 3-month U.S.				
				Dollar LIBOR minus .0842%
Interest rate swap- Great Britain Pounds				
				Pay fixed/receive variable
				3,500
				3,500
				83
Fixed rate paid- Great Britain Pound rate				
				6.2%
				6.2%
Floating rate received- 3-month Great Britain				
				Pound LIBOR minus .1203%
Interest rate swap- U.S. Dollars				
				Pay variable/receive fixed
				3,500
				3,500
				(71)
Floating rate paid- 3-month				



<small>8.4%</small>	<small>8.4%</small>	<small>8.4%</small>	<small>8.4%</small>	<small>8.4%</small>	
<small>Interest Rate Derivative Financial Instruments Related to Debt</small>					
<small>Interest rate swap</small>					
	<small>Pay variable/receive fixed</small>				
<small>-</small>	<small>500</small>	<small>-</small>	<small>-</small>	<small>-</small>	<small>-</small>
<small>500</small>					
<small>10</small>					
<small>Average rate paid-30-day U. S. commercial paper non-financial plus .134%</small>					
	<small>Fixed rate received-USD rate</small>				
<small>-</small>	<small>5.7%</small>	<small>-</small>	<small>-</small>	<small>-</small>	<small>-</small>
<small>5.7%</small>					
<small>Interest rate swap</small>					
	<small>Pay variable/receive fixed</small>				
<small>-</small>	<small>500</small>	<small>-</small>	<small>-</small>	<small>-</small>	<small>-</small>
<small>500</small>					
<small>5</small>					
<small>Average rate paid-30-day U.S. commercial paper non-financial plus .245%</small>					
	<small>Fixed rate received-USD rate</small>				
<small>-</small>	<small>5.9%</small>	<small>-</small>	<small>-</small>	<small>-</small>	<small>-</small>
<small>5.9%</small>					
<small>Interest Rate Derivative Financial Instruments Related to Real Estate Investment Trust Obligation</small>					
<small>Interest rate swap</small>					
	<small>Pay variable/receive fixed</small>				
<small>38</small>	<small>41</small>	<small>45</small>	<small>49</small>	<small>54</small>	

<small>324</small>	<small>551</small>	<small>44</small>
<small>Average rate paid-30-day U.S. commercial</small>		
<small>paper non-financial</small>		
<small>Fixed rate received-USD rate</small>	<small>7.0%</small>	<small>7.0%</small>
<small>7.0%</small>	<small>7.0%</small>	<small>7.0%</small>
<small>7.0%</small>	<small>7.0%</small>	<small></small>
<small>Interest rate swap</small>		
<small>Pay variable/receive fixed</small>	<small>-</small>	<small>-</small>
<small>-</small>	<small>-</small>	<small>-</small>
<small>230</small>	<small>230</small>	<small>30</small>
<small>Floating rate paid-6-month U.S. LIBOR</small>		
<small>Fixed rate received-USD rate</small>	<small>-</small>	<small>-</small>
<small>-</small>	<small>-</small>	<small>-</small>
<small>7.0%</small>	<small>7.0%</small>	<small></small>
<b>Interest Rate Derivative Financial Instruments Related to Currency Swaps</b>		
<small>Currency swap-German Deutschemarks</small>		
<small>Pay variable/receive variable</small>	<small>-</small>	<small>-</small>
<small>-</small>	<small>-</small>	<small>-</small>
<small>1,101</small>	<small>1,101</small>	<small>(43)</small>
<small>Floating rate paid-3-month German</small>		
<small>Deutschemark LIBOR minus .0676%</small>		
<small>Average rate received-30-day U.S. commercial</small>		
<small>paper non-financial</small>		
<small>Interest rate swap-German Deutschemarks</small>		
<small>Pay fixed/receive variable</small>	<small>-</small>	<small>-</small>
<small>-</small>	<small>-</small>	<small>-</small>

<small>1,101</small>	<small>-</small>	<small>1,101</small>	<small>1,101</small>	<small>(58)</small>
<small>Fixed rate paid-German Deutschemark rate</small>				
<small>-</small>	<small>-</small>	<small>4.5%</small>	<small>-</small>	<small>-</small>
<small>4.5%</small>				
<small>Floating rate received-3-month German Deutschemark LIBOR minus .0676%</small>				
<small>Interest rate swap-U. S. Dollars</small>				
<small>Pay variable/receive fixed</small>				
<small>-</small>	<small>-</small>	<small>1,101</small>	<small>-</small>	<small>-</small>
<small>1,101</small>				
<small>28</small>				
<small>Average rate paid-30-day U.S. commercial paper non-financial</small>				
<small>Fixed rate received-USD rate</small>				
<small>-</small>	<small>-</small>	<small>5.8%</small>	<small>-</small>	<small>-</small>
<small>5.8%</small>				
<small>Currency swap-German Deutschemarks</small>				
<small>Pay variable/receive variable</small>				
<small>-</small>	<small>-</small>	<small>809</small>	<small>-</small>	<small>-</small>
<small>809</small>				
<small>809</small>				
<small>18</small>				
<small>Floating rate paid-3-month German Deutschemark LIBOR minus .055%</small>				
<small>Average rate received-30-day U.S. commercial paper non-financial</small>				
<small>Interest rate swap-German Deutschemarks</small>				
<small>Pay fixed/receive variable</small>				
<small>-</small>	<small>-</small>	<small>-</small>	<small>-</small>	<small>-</small>



2004	2005
Thereafter	Total
Fair value	
1/31/2000	
<b>Forward Contracts to Sell Canadian Dollars for Foreign Currencies</b>	
United States Dollars	
Notional amount	\$91
	-
	-
	-
	-
	-
	\$91
	(1)
Average contract rate	
	1.5
	-
	-
	-
	-
	-
	1.5
<b>Forward Contracts to Sell British Pounds for Foreign Currencies</b>	
Hong Kong Dollars	
Notional amount	70
	-
	-
	-
	-
	-
	70
	1
Average contract rate	
	12.8
	-
	-
	-
	-
	-
	12.8
United States Dollars	
Notional amount	40
	-
	-
	-
	-
	-
	40
	1
Average contract rate	
	1.6
	-
	-
	-









be minor and correctable. In addition, the Company could still be negatively affected if its suppliers are adversely affected by the Year 2000 or similar issues. The Company currently is not aware of any significant Year 2000 or similar problems that have arisen for its suppliers.

The Company expended \$28.2 million on Year 2000 readiness efforts through January 31, 2000. Of this, \$18.7 million is related to reprogramming, replacement, extensive testing and validation of software, which was expensed as incurred, while \$9.5 million was related to acquisition of hardware, which is being capitalized. \$2.2 million of the cost was assumed as a result of the acquisition of ASDA Group PLC.

**Forward-Looking Statements**

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by or on behalf of the Company. Certain statements contained in Management's Discussion and Analysis, in other parts of this report and in other Company filings are forward-looking statements. These statements discuss, among other things, expected growth, future revenues, future cash flows and future performance. The forward-looking statements are subject to risks and uncertainties including but not limited to the cost of goods, competitive pressures, inflation, consumer debt levels, currency exchange fluctuations, trade restrictions, changes in tariff and freight rates, Year 2000 issues, interest rate fluctuations and other capital market conditions, and other risks indicated in the Company's filings with the United States Securities and Exchange Commission. Actual results may materially differ from anticipated results described in these statements.

**Wal-Mart Stores, Inc. Annual Report - Page 26**

**Consolidated Statements of Income**

(Amounts in millions except per share data)

Fiscal years ended January 31,	2000	1999	1998
<b>Revenues:</b>			
Net sales	\$165,013	\$137,634	\$117,958
Other income-net	1,796	1,574	1,341
	166,809	139,208	119,299
<b>Costs and Expenses:</b>			
Cost of sales	129,664	108,725	93,438
Operating, selling and general and administrative expenses	27,040	22,363	19,358
Interest Costs			
Debt			

	756	
	529	
	555	
Capital leases		
	266	
	268	
	229	
	157,726	
	131,885	
	113,580	
Income Before Income Taxes, Minority Interest, Equity in Unconsolidated Subsidiaries and Cumulative Effect of Accounting Change		
	9,083	
	7,323	
	5,719	
Provision for Income Taxes		
	3,476	
	3,380	
	2,095	
	(138)	
	(640)	
	20	
	3,338	
	2,740	
	2,115	
Income Before Minority Interest, Equity in Unconsolidated Subsidiaries and Cumulative Effect of Accounting Change		
	5,745	
	4,583	
	3,604	
Minority Interest and Equity in Unconsolidated Subsidiaries		
	(170)	
	(153)	
	(78)	
Income Before Cumulative Effect of Accounting Change		
	5,575	
	4,430	
	3,526	
Cumulative Effect of Accounting Change, net of tax benefit of \$119		
	(198)	
	-	
	-	
Net Income		
	\$5,377	
	\$4,430	
	\$3,526	
Net Income Per Common Share:		
Basic Net Income Per Common Share:		
Income before cumulative effect of accounting change		



	January 31,	
		2000
		1999
<b>Assets</b>		
<i>Current Assets:</i>		
	Cash and cash equivalents	
		\$1,856
		\$1,879
	Receivables	
		1,341
		1,118
	Inventories	
	At replacement cost	
		20,171
		17,549
	Less LIFO reserve	
		378
		473
	Inventories at LIFO cost	
		19,793
		17,076
	Prepaid expenses and other	
		1,366
		1,059
	<b>Total Current Assets</b>	
		24,356
		21,132
<i>Property, Plant and Equipment, at Cost:</i>		
	Land	
		8,785
		5,219
	Building and improvements	
		21,169
		16,061
	Fixtures and equipment	
		10,362
		9,296
	Transportation equipment	
		747
		553
		41,063
		31,129
	Less accumulated depreciation	
		8,224
		7,455
	Net property, plant and equipment	

	32,839
	23,674
<i>Property Under Capital Lease:</i>	
	4,285
	3,335
	Less accumulated amortization
	1,155
	1,036
	Net property under capital leases
	3,130
	2,299
<i>Other Assets and Deferred Charges:</i>	
	Net goodwill and other acquired intangible assets
	9,392
	2,538
	Other assets and deferred charges
	632
	353
	<b>Total Assets</b>
	\$70,349
	\$49,996
<b>Liabilities and Shareholders' Equity</b>	
<i>Current Liabilities:</i>	
	Commercial paper
	\$3,323
	\$
	-
	Accounts payable
	13,105
	10,257
	Accrued liabilities
	6,161
	4,998
	Accrued income taxes
	1,129
	501
	Long-term debt due within one year
	1,964
	900
	Obligations under capital leases due within one year
	121
	106
	<b>Total Current Liabilities</b>
	25,803
	16,762
	Long-Term Debt
	13,672
	6,908









	5,377
	4,430
	3,526
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation and amortization	2,375
	1,872
	1,634
Cumulative effect of accounting change, net of tax	
	198
	-
	-
Increase in accounts receivable	
	(255)
	(148)
	(78)
Increase in inventories	
	(2,088)
	(379)
	(365)
Increase in accounts payable	
	1,849
	1,108
	1,048
Increase in accrued liabilities	
	1,015
	1,259
	1,329
Deferred income taxes	
	(138)
	(640)
	20
Other	
	(139)
	78
	9
Net cash provided by operating activities	
	8,194
	7,580
	7,123
Cash flows from investing activities	
Payments for property, plant and equipment	
	(6,183)
	(3,734)
	(2,636)
Investment in international operations (net of cash acquired, \$195 million in Fiscal 2000)	
	(10,419)
	(855)
	(1,865)
Other investing activities	
	(244)
	171
	80

	Net cash used in investing activities	(16,846)	
		(4,418)	
		(4,421)	
<b>Cash flows from financing activities</b>			
	Increase in commercial paper	4,316	
	Proceeds from issuance of long-term debt	6,000	
		536	
		547	
	Purchase of Company stock	(101)	
		(1,202)	
		(1,569)	
	Dividends paid	(890)	
		(693)	
		(611)	
	Payment of long-term debt	(863)	
		(1,075)	
		(554)	
	Payment of capital lease obligations	(133)	
		(101)	
		(94)	
	Other financing activities	300	
		(195)	
		143	
	Net cash provided by (used in) financing activities	8,629	
		(2,730)	
		(2,138)	
	Net (decrease)/increase in cash and cash equivalents	(23)	
		432	
		564	
	Cash and cash equivalents at beginning of year	1,879	
		1,447	
		883	
	Cash and cash equivalents at end of year	\$1,856	
		\$1,879	
		\$1,447	
<b>Supplemental disclosure of cash flow information</b>			
	Income tax paid	\$2,780	
		\$3,458	
		\$1,971	





<p>&nbsp;</p>

<p align="center"><b>Wal-Mart Stores, Inc. Annual Report - Page 31</b></p>

<i>

<p>Stock split</i><br>

On March 4, 1999, the Company announced a two-for-one stock split issued in the form of a 100% stock dividend. The date of record was March 19, 1999, and it was distributed April 19, 1999. Consequently, the stock option data and per share data for fiscal 1999 and 1998 have been restated to reflect the stock split.</p>

<p><i>Net income per share</i><br>

Basic net income per share is based on the weighted average outstanding common shares. Diluted net income per share is based on the weighted average outstanding shares reduced by the dilutive effect of stock options (23 million, 21 million and 17 million shares in 2000, 1999 and 1998, respectively).</p>

<p><i>Foreign currency translation</i><br>

The assets and liabilities of all foreign subsidiaries are translated at current exchange rates and any related translation adjustments are recorded as a component of accumulated comprehensive income.</p>

<p><i>Estimates and assumptions</i><br>

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.</p>

<p><i>New accounting pronouncement</i><br>

In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 101 - &#146;Revenue Recognition in Financial Statements&#146; (SAB 101). This SAB deals with various revenue recognition issues, several of which are common within the retail industry. As a result of the issuance of this SAB, the Company changed its method of recognizing revenues for SAM&#146;S Club membership fees effective as of the beginning of fiscal 2000. The Company is currently evaluating the effects of the SAB on its method of recognizing revenues related to layaway sales and will make any accounting method changes necessary during the first quarter of fiscal 2001.</p>

<p><i>Accounting principle change</i><br>

In fiscal 2000 the Company changed its method of accounting for SAM&#146;S membership fee revenue both domestically and internationally. Previously the Company had recognized membership fee revenues when received. Under the new accounting method the Company recognizes membership fee revenues over the term of the membership, which is 12 months. The Company recorded a non-cash charge of \$198 million (after reduction for income taxes of \$119 million), or \$.04 per share, to reflect the cumulative effect of the accounting change as of the beginning of the fiscal year. The effect of this change on the year ended January 31, 2000, before the cumulative effect of the accounting change was to decrease net income \$12 million, or almost \$.01 per share. If the new accounting method had been in effect in fiscal 1999 and 1998, net income would have been \$4,393 million, or \$.98 per basic or dilutive share and \$3,517 million, or \$.78 per basic or dilutive share, respectively.</p>

<p>The following table provides unearned revenues, membership fees received from members and the amount of revenues recognized in earnings for each of the fiscal years ended 1998, 1999 and 2000 as if the accounting change had been in effect for each of those years<br>(in millions):</p>

	1998	1999	2000
Deferred revenue January 31, 1997			\$244
Membership fees received		494	
Membership revenue recognized		(480)	
Deferred revenue January 31, 1998		258	
Membership fees received			600
Membership revenue recognized			(541)



At January 31, 2000, short-term borrowings consisting of \$3,323 million of commercial paper were outstanding. At January 31, 1999, there were no short-term borrowings outstanding. At January 31, 2000, the Company had committed lines of \$4,872 million with 85 firms and banks and informal lines of credit with various banks totaling an additional \$1,500 million, which were used to support commercial paper.</p>

<p>Long-term debt at January 31, consist of (amounts in millions):</p>

Fiscal years ended January 31,	
	2000
	1999
6.875% Notes due August 2009	\$ 3,500
6.550% Notes due August 2004	1,250
6.150% Notes due August 2001	1,250
8.625% Notes due April 2001	750
5.875% Notes due October 2005	597
7.500% Notes due May 2004	500
6.500% Notes due June 2003	454
7.250% Notes due June 2013	445
7.800% - 8.250% Obligations from sale/leaseback transactions due 2014	398
6.750% Notes due May 2002	300
7.000% - 8.000% Obligations from sale/leaseback transactions due 2013	275
8.500% Notes due September 2024	250
6.750% Notes due October 2023	250
8.000% Notes due September 2006	250

6.375% Notes due March 2003	228
6.750% Eurobond due May 2002	200
5.850% Notes due June 2018 with biannual put options	500
5.650% Notes due February 2010 with biannual put options	500
9.100% Notes due July 2000	500
6.125% Eurobond due November 2000	250
7.290% Notes due July 2006	435
4.410% - 10.880% Notes acquired in ASDA acquisition due 2002-2015	1,026
Commercial paper classified as long-term debt	993
Other	321
	\$ 13,672
	\$ 6,908

The Company has \$1 billion of outstanding debt with imbedded put options. Beginning in fiscal 2001, and every second year thereafter, the holders of debt may require the Company to repurchase the debt at face value. In February 2000, \$500 million of this debt was put to the Company. The debt was refinanced with commercial paper at that time. The remaining \$500 million of debt can be put to the Company later in 2000 and has been classified as a current liability in the January 31, 2000 consolidated balance sheet.

In February and March of 2000, the Company sold notes totaling \$1 billion. These notes bear interest at 7.55% and will be due in 2030. The proceeds from the sale of these notes were used to reduce the commercial paper balance and, therefore, the Company classified \$993 million of commercial paper as long-term debt in its January 31, 2000 consolidated balance sheet.

Long-term debt is unsecured except for \$170 million which is collateralized by property with an aggregate carrying value of approximately \$516 million. Annual maturities of long-term debt during the next five years are (in millions):

Fiscal year ended January 31,	Annual maturity
2001	\$ 1,964



The Company enters into interest rate swaps to minimize the risks and costs associated with its financial activities. The swap agreements are contracts to exchange fixed or variable rate interest for variable or fixed interest rate payments periodically over the life of the instruments. The notional amounts are used to measure interest to be paid or received and do not represent the exposure due to credit loss. Settlements of interest rate swaps are accounted for by recording the net interest received or paid as an adjustment to interest expense on a current basis.</p>

<p><i>Net Investment instruments</i><br>

The Company has entered into cross currency interest rate swap agreements to hedge its net investments in Germany and the United Kingdom. The swap agreements are contracts to exchange fixed rate payments in United States dollars for fixed rate payments in foreign currencies. Settlements of currency swaps are accounted for by recording the net payments as an adjustment to currency translation adjustment. In February and March 2000, the Company entered into two interest rate swap agreements to hedge an additional \$1 billion of net investments in Great Britain pounds. These instruments are not recorded on the balance sheet, and as of January 31, 2000 and 1999, are as follows:</p>

<table BORDER="1" CELLSPACING="1" CELLPADDING="2" ALIGN="CENTER">

USD notional (amounts in millions)	FX notional (amounts in millions)	Fiscal maturity date	Rate received	Rate paid	Fair value 1/31/2000	Fair value 1/31/1999
--	---	----------------------------	------------------	--------------	----------------------------	----------------------------

<tr>
 **Interest Rate Instruments** | | | | | | |

\$ 500	-	2001	5.9% (USD rate)	Rate A plus .245%	\$ (1)	\$ 5
500	-	2001	5.7% (USD rate)	Rate A plus .134%	-	10
513 (\$551 in FYE 1999)	-	2027	7.0% (USD rate)	Rate A	(7)	44
230	-	2027	7.0% (USD rate)	Rate B	(14)	30
151	-	2027	8.1% (USD rate)	Rate C	-	-

```

<td ALIGN="CENTER">(11)</td>
<td ALIGN="CENTER">N/A</td>
</tr>
<tr>
<td COLSPAN="7" ALIGN="CENTER"><b>Cross Currency Instruments</b></td>
</tr>
<tr>
<td ALIGN="CENTER">3,500</td>
<td ALIGN="CENTER">2,010 GBP</td>
<td ALIGN="CENTER">2010</td>
<td ALIGN="CENTER">Rate C minus .0842%</td>
<td ALIGN="CENTER">Rate D minus .1203%</td>
<td ALIGN="CENTER">(29)</td>
<td ALIGN="CENTER">N/A</td>
</tr>
<tr>
<td ALIGN="CENTER">3,500</td>
<td ALIGN="CENTER">-</td>
<td ALIGN="CENTER">2010</td>
<td ALIGN="CENTER">6.9% (USD rate)</td>
<td ALIGN="CENTER">Rate C minus .0842%</td>
<td ALIGN="CENTER">(71)</td>
<td ALIGN="CENTER">N/A</td>
</tr>
<tr>
<td ALIGN="CENTER">-</td>
<td ALIGN="CENTER">2,010 GBP</td>
<td ALIGN="CENTER">2010</td>
<td ALIGN="CENTER">Rate D minus .1203%</td>
<td ALIGN="CENTER">6.2% (GBP rate)</td>
<td ALIGN="CENTER">83</td>
<td ALIGN="CENTER">N/A</td>
</tr>
<tr>
<td ALIGN="CENTER">1,101</td>
<td ALIGN="CENTER">1,960 DEM</td>
<td ALIGN="CENTER">2003</td>
<td ALIGN="CENTER">Rate A</td>
<td ALIGN="CENTER">Rate E minus .0676%</td>
<td ALIGN="CENTER">122</td>
<td ALIGN="CENTER">(43)</td>
</tr>
<tr>
<td ALIGN="CENTER">1,101</td>
<td ALIGN="CENTER">-</td>
<td ALIGN="CENTER">2003</td>
<td ALIGN="CENTER">5.8% (USD rate)</td>
<td ALIGN="CENTER">Rate A</td>
<td ALIGN="CENTER">(38)</td>
<td ALIGN="CENTER">28</td>
</tr>
<tr>
<td ALIGN="CENTER">-</td>
<td ALIGN="CENTER">1,960 DEM</td>
<td ALIGN="CENTER">2003</td>
<td ALIGN="CENTER">Rate E minus .0676%</td>
<td ALIGN="CENTER">4.5% (DEM rate)</td>
<td ALIGN="CENTER">6</td>
<td ALIGN="CENTER">(58)</td>
</tr>
<tr>
<td ALIGN="CENTER">809</td>
<td ALIGN="CENTER">1,360 DEM</td>
<td ALIGN="CENTER">2004</td>
<td ALIGN="CENTER">Rate A</td>
<td ALIGN="CENTER">Rate E minus .055%</td>
<td ALIGN="CENTER">129</td>
<td ALIGN="CENTER">18</td>
</tr>
<tr>
<td ALIGN="CENTER">809</td>
<td ALIGN="CENTER">-</td>
<td ALIGN="CENTER">2004</td>
<td ALIGN="CENTER">5.2% (USD rate)</td>
<td ALIGN="CENTER">Rate A</td>
<td ALIGN="CENTER">(57)</td>
<td ALIGN="CENTER">1</td>
</tr>
<tr>
<td ALIGN="CENTER">-</td>
<td ALIGN="CENTER">1,360 DEM</td>
<td ALIGN="CENTER">2004</td>
<td ALIGN="CENTER">Rate E minus .055%</td>
<td ALIGN="CENTER">3.4% (DEM rate)</td>
<td ALIGN="CENTER">40</td>

```

<td ALIGN="CENTER">3</td>  
</tr>  
</TABLE>

<p><br>  
Rate A 30-day U.S. dollar commercial paper non-financial<br>  
Rate B 6-month U.S. dollar LIBOR<br>  
Rate C 3-month U.S. dollar LIBOR<br>  
Rate D 6-month Great Britain pound LIBOR<br>  
Rate E 3-month German DEM LIBOR</p>

<p>The Company routinely enters into forward currency exchange contracts in the regular course of business to manage its exposure against foreign currency fluctuations on cross-border purchases of inventory. These contracts are generally for short durations of six months or less and are insignificant to the Company's operations or financial position. There were approximately \$246 million and \$47 million notional outstanding at January 31, 2000 and 1999, respectively. These contracts had a fair value of approximately \$(1) million at January 31, 2000 and 1999, respectively.</p>

<p>&nbsp;</p>

<p align="center"><b>Wal-Mart Stores, Inc. Annual Report - Page 34</b></p>  
<i>

<p>Fair value of financial instruments</i><br>  
<i>Cash and cash equivalents:</i> The carrying amount approximates fair value due to the short maturity of these instruments.<br>  
<i>Long-term debt:</i> Fair value approximates \$14,992 million at January 31, 2000 and is based on the Company's current incremental borrowing rate for similar types of borrowing arrangements.<br>  
<i>Interest rate instruments and net investment instruments:</i> The fair values are estimated amounts the Company would receive or pay to terminate the agreements as of the reporting dates.<br>  
<i>Foreign currency contracts:</i> The fair value of foreign currency contracts are estimated by obtaining quotes from external sources.</p>

<p><b>5 Income Taxes</b></p>

<p>The income tax provision consists of the following (in millions):</p>

Fiscal years ended January 31,			
	2000	1999	1998
Current			
Federal	\$2,920	\$3,043	\$1,891
State and local	299	254	186
International	257	83	18
Total current tax provision	3,476	3,380	2,095
Deferred			
Federal	(71)	(65)	(5)
State and local			

	(3)
	(28)
	(2)
International	
	(183)
	43
	27
Total deferred tax provision	
	(257)
	(640)
	20
Total provision for income taxes	
	\$ 3,219 (a)
	\$ 2,740
	\$ 2,115

(a) Total provision for income tax includes a provision on income before the cumulative effect of accounting change of \$3,338 and a tax benefit of \$119 resulting from the cumulative effect of the accounting change.

Earnings before income taxes are as follows (in millions):

	2000	1999	1998
Domestic			
	\$ 8,414	\$ 6,866	\$ 5,528
International			
	\$ 669	\$ 457	\$ 191
Total earnings before income taxes			
	\$ 9,083	\$ 7,323	\$ 5,719

Items that give rise to significant portions of the deferred tax accounts at January 31, are as follows (in millions):

	2000	1999	1998
Deferred tax liabilities:			
Property, plant, and equipment			
	\$ 748	\$ 695	\$ 797
Inventory			
	\$ 393	\$ 286	\$ 275

International, principally asset basis difference	348
Acquired asset basis difference	314
Other	66
Total deferred tax liabilities	1,869
Deferred tax assets:	
Amounts accrued for financial reporting purposes not yet deductible for tax purposes	1,098
Capital leases	193
International, asset basis and loss carryforwards	402
Deferred revenue	181
Other	215
Total deferred tax assets	2,089
Net deferred tax liabilities (assets)	\$ (220)

A reconciliation of the significant differences between the effective income tax rate and the federal statutory rate on pretax income follows:

Fiscal years ended January 31,	
2000	1999
1998	
Statutory tax rate	35.00%

	35.00%
	35.00%
<b>State income taxes, net of federal income tax benefit</b>	
	<b>2.18%</b>
	2.01%
	2.07%
<b>International</b>	
	<b>-0.74%</b>
	-0.50%
	-0.30%
<b>Other</b>	
	<b>0.31%</b>
	0.90%
	0.20%
	<b>36.75%</b>
	37.41%
	36.97%

</TABLE>

<p align="center">&nbsp;</p>

<p align="center"><b>Wal-Mart Stores, Inc. Annual Report - Page 35</b></p>

<b>

<p>6 Acquisitions</p>

<p>During the second quarter of fiscal 2000, the Company began acquiring ASDA Group PLC (ASDA), the third largest retailer in the United Kingdom with 229 stores. The Company acquired approximately 29% of the outstanding ASDA shares on the open market during June and July 1999. On July 27, 1999, a tender offer for all remaining ASDA shares became unconditional and the majority of the remaining shares were tendered. The Company owned 100% of the outstanding shares of ASDA as of the end of the third quarter of fiscal 2000. The transaction has been accounted for as a purchase. The purchase price of approximately \$11 billion has been allocated to the net assets acquired and liabilities assumed based on their estimated fair value. The resulting goodwill and other acquired intangible assets of approximately \$7 billion are being amortized over 40 years. ASDA reports on a December 31 fiscal year-end, therefore, the ASDA financial statements are consolidated on a trailing month reporting basis. The results of operations are included in the consolidated Company results since the date of acquisition.</p>

<p>On January 1, 1999, the Company took possession of 74 units from the Interspar hypermarket chain in Germany. The units were acquired from Spar Handels AG, a German company that owns multiple retail formats and wholesale operations throughout Germany. The transaction closed on December 29, 1998; therefore, the assets are included in the January 31, 1999 consolidated balance sheet and the results of operations are included in fiscal 2000. The transaction has been recorded as a purchase. The net assets and liabilities acquired are recorded at fair value. Resulting goodwill is being amortized over 40 years.</p>

<p>In July 1998, the Company extended its presence in Asia with an investment in Korea. The Company acquired a majority interest in four units previously operated by Korea Makro as well as six undeveloped sites. The transaction has been accounted for as a purchase. The net assets and liabilities acquired are recorded at fair value. The goodwill is being amortized over 40 years. The results of operations since the effective date of the acquisition have been included in the Company's results. In December 1999, the Company acquired most of the minority interest of its operation in Korea from its joint venture partner and anticipates that the remaining minority interest will be acquired in early fiscal 2001.</p>

<p>A merger of the Mexican joint venture companies owned by Wal-Mart Stores, Inc. and Cifra, S.A. de C.V. (Cifra) was consummated with an effective merger date of September 1, 1997. The Company received voting shares of Cifra equaling approximately 33.5% of the outstanding voting shares of Cifra in exchange for the Company's joint venture interests having a net book value of approximately \$644 million.</p>

<p>The Company then acquired 593,100,000 shares of the Series A Common Shares and Series B Common Shares of Cifra, for approximately \$1.2 billion. The transaction has been accounted for as a purchase. The net assets and liabilities acquired are recorded at fair value. Resulting goodwill is being amortized over 40 years. As a result of the merger and tender offer, Wal-Mart holds a majority of the outstanding voting shares of Cifra. The results of operations for Cifra, since the effective merger date, have been included in the Company's results.</p>

<p>In December 1997, the Company acquired the Wertkauf hypermarket chain in Germany, as well as certain real estate. The 21 hypermarkets are one-stop shopping centers that offer a broad assortment of high quality general merchandise and food and are similar to the

Wal-Mart Supercenter format in the United States. The transaction has been accounted for as a purchase. Net assets and liabilities of Wertkauf and the real estate are recorded at fair value. The goodwill is being amortized over 40 years. The transaction closed on December 30, 1997; therefore, the results of operations are included beginning in fiscal 1999.

In December 1997, the Company acquired the minority interest in its Brazilian joint venture from Lojas Americanas, and then sold a lesser share to an individual. The purchase price of the minority interest approximated book value. Because the transaction closed on December 30, 1997, the results of operations for fiscal 1998 include the Company's original ownership percentage of the joint venture.

The fair value of the assets and liabilities recorded as a result of these transactions is as follows (in millions):

	2000	1999	1998
Cash and cash equivalents	\$195	\$137	\$500
Receivables	16	-	97
Inventories	655	200	266
Prepaid expenses and other	403	-	-
Net property, plant and equipment	5,290	219	2,105
Net property under capital leases	612	-	-
Goodwill	7,020	576	1,213
Accounts payable	(1,159)	(112)	(431)
Accrued liabilities	(564)	(60)	(132)
Accrued income taxes	(283)	-	-
Long-term debt and obligations under capital leases	(1,272)	-	-







<p>Further information concerning the options is as follows:</p>

	Shares	Option price per share	Weighted Average per share	Total
January 31, 1997	60,772,000	\$ 3.25 - 15.41	\$ 11.26	683,884,000
(12,896,000 shares exercisable)				
Options granted	10,526,000	12.44 - 19.97	18.93	199,309,000
Options canceled	(3,604,000)	3.25 - 17.53	11.72	(42,251,000)
Options exercised	(7,038,000)	3.25 - 15.41	9.62	(67,729,000)
January 31, 1998	60,656,000	3.59 - 19.97	12.75	773,213,000
(13,462,000 shares exercisable)				
Options granted	9,256,000	12.63 - 43.00	33.02	305,646,000
Options canceled	(4,254,000)	4.39 - 39.88	13.74	(58,436,000)
Options exercised	(9,500,000)	3.59 - 19.09	10.92	(103,748,000)
January 31, 1999	56,158,000	4.39 - 43.00	16.32	916,675,000
(12,357,000 shares exercisable)				

Options granted	1,540,000	41.25 - 55.94	44.62	68,703,000
ASDA options converted to Wal-Mart options	4,250,000	46.17	46.17	196,244,000
Options canceled	(2,452,000)	5.33 - 43.00	17.27	(42,337,000)
Options exercised	(8,182,000)	4.39 - 39.88	11.44	(93,583,000)
January 31, 2000	51,314,000	\$ 5.33 - 55.94	\$	\$
(12,967,000 shares exercisable)				
Shares available for option:				
January 31, 1999	75,256,000			
January 31, 2000	71,918,000			

**8 Commitments and Contingencies**

The Company and certain of its subsidiaries have long-term leases for stores and equipment. Rentals (including, for certain leases, amounts applicable to taxes, insurance, maintenance, other operating expenses and contingent rentals) under all operating leases were \$573 million, \$654 million, and \$596 million in 2000, 1999, and 1998, respectively. Aggregate minimum annual rentals at January 31, 2000, under non-cancelable leases are as follows (in millions):

Fiscal year	Operating leases	Capital leases
2001	\$ 387	\$ 377
2002	402	392

	2003	385	390
	2004	370	389
	2005	363	387
	Thereafter	3,055	3,674
	Total minimum rentals	\$ 4,962	5,609
	Less estimated executory costs		65
	Net minimum lease payments		5,544
	Less imputed interest at rates ranging from 6.1% to 14.0%		2,421
	Present value of minimum lease payments		\$ 3,123

Certain of the leases provide for contingent additional rentals based on percentage of sales. Such additional rentals amounted to \$51 million, \$49 million and \$46 million in 2000, 1999 and 1998, respectively. Substantially all of the store leases have renewal options for additional terms from five to 25 years at comparable rentals.

The Company has entered into lease commitments for land and buildings for 34 future locations. These lease commitments with real estate developers provide for minimum rentals for 20 to 25 years, excluding renewal options, which if consummated based on current cost estimates, will approximate \$36 million annually over the lease terms.

The Company and its subsidiaries are involved from time to time in claims, proceedings and litigation arising from the operation of its business. The Company does not believe that any such claim, proceeding or litigation, either alone or in the aggregate, will have a material adverse effect on the Company's financial position or results of its operations.

**Wal-Mart Stores, Inc. Annual Report - Page 38**

**9 Segments**

The Company and its subsidiaries are principally engaged in the operation of mass merchandising stores located in all 50 states, Argentina, Canada, Germany, Korea, Puerto Rico, and the United Kingdom, and through joint ventures in China, and through majority-owned subsidiaries in Brazil and Mexico. The Company identifies segments based on management responsibility within the United States and geographically for all international units. The Wal-Mart Stores segment included the Company's discount stores and Supercenters in the United States. The SAM'S Club segment includes the warehouse membership clubs in the United States. The Company's operations in Argentina, Brazil, China, Germany, Korea, Mexico and the United Kingdom are consolidated using a December 31 fiscal year end, generally due to statutory reporting requirements. There were no significant intervening events which materially affected the financial statements. The Company's operations in Canada and Puerto Rico are consolidated using a January 31 fiscal year end. The Company measures segment profit as operating profit, which is defined as income before interest expense, income taxes, minority interest, equity in unconsolidated subsidiaries and cumulative effect of

accounting change. Information on segments and a reconciliation to income, before income taxes, minority interest, equity in unconsolidated subsidiaries and cumulative effect of accounting change, are as follows (in millions):

Fiscal year ended January 31, 2000	
	Wal-Mart Stores
	SAM#146; S Club
	International
	Other
	Consolidated
Revenues from external customers	
	\$ 108,721
	\$ 24,801
	\$ 22,728
	\$ 8,763
	\$ 165,013
Intercompany real estate charge (income)	
	1,542
	366
	(1,908)
Depreciation and amortization	
	812
	124
	402
	1,037
	2,375
Operating income	
	8,419
	759
	817
	110
	10,105
Interest expense	
	(1,022)
Income before income taxes, minority interest, equity in unconsolidated subsidiaries and cumulative effect of accounting change	
	9,083
Total assets	
	\$ 18,213
	\$ 3,586
	\$ 25,330
	\$ 23,220
	\$ 70,349

Fiscal year ended January 31, 1999	
	Wal-Mart Stores
	SAM#146; S Club
	International
	Other
	Consolidated
Revenues from external customers	
	\$ 95,395

	22,881
	12,247
	7,111
	137,634
Intercompany real estate charge (income)	
	1,502
	355
	(1,857)
Depreciation and amortization	
	716
	111
	252
	793
	1,872
Operating income (loss)	
	7,075
	650
	549
	(213)
	8,061
Interest expense	
	(797)
Reverse adjustment for accounting change	
	57
	2
	59
Income before income taxes, minority interest and equity	
	7,323
Total assets	
	16,950
	2,834
	9,537
	20,675
	49,996

Fiscal year ended January 31, 1998	
	Wal-Mart Stores
	SAM#146;S Club
	International
	Other
	Consolidated
Revenues from external customers	
	83,820
	20,668
	7,517
	5,953
	117,958
Intercompany real estate charge (income)	
	1,375
	349









<b>Dividends Paid Per Share \*\*</b><br>  
</p>

Fiscal years ended January 31,			
Quarterly			
2000		1999	
April 19	\$0.0500	April 6	\$0.0388
July 12	\$0.0500	July 13	\$0.0388
October 12	\$0.0500	October 12	\$0.0388
January 10	\$0.0500	January 11	\$0.0388

```

<HTML>

<head>
</head>

<body>
<font FACE="Courier">

<p ALIGN="CENTER">EXHIBIT 21</p>
</font>

<table BORDER="1" CELSPACING="1" CELLPADDING="7">
  <tr>
    <td VALIGN="TOP" COLSPAN="4"><font FACE="Courier"><b><p ALIGN="CENTER">SUBSIDIARIES OF
      WAL-MART STORES, INC.</b></font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="bottom"><font FACE="Courier"><u><b><p ALIGN="CENTER">SUBSIDIARY</b></u></font></td>
    <td WIDTH="23%" VALIGN="bottom"><font FACE="Courier"><b><p ALIGN="CENTER">ORGANIZED OR<br>
      <u>INCORPORATED</u></b></font></td>
    <td WIDTH="17%" VALIGN="bottom"><font FACE="Courier"><b><p ALIGN="CENTER">PERCENT OF
      EQUITY SECURITIES <u>OWNED</u></b></font></td>
    <td WIDTH="20%" VALIGN="bottom"><font FACE="Courier"><b><p ALIGN="CENTER">NAME UNDER WHICH
      DOING BUSINESS OTHER THAN <u>SUBSIDIARY&#146;S</u></b></font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">Wal-Mart Stores East, Inc.</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Delaware, U. S.</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">Wal-Mart</font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">Sam&#146;s West, Inc.</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Delaware, U. S.</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">Sam&#146;s Club</font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">Sam&#146;s East, Inc.</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Delaware, U. S.</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">Sam&#146;s Club</font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">Wal-Mart Property Company</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Delaware, U. S.</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">NA</font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">Sam&#146;s Property Company</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Delaware, U. S.</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">NA</font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">McLane Company, Inc., and its
      subsidiaries</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Texas, U. S.</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">Wal-Mart</font></td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">Cifra, S.A. de C.V.</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">Mexico</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">53</font></td>
    <td WIDTH="20%" VALIGN="TOP">&nbsp;</td>
  </tr>
  <tr>
    <td WIDTH="39%" VALIGN="TOP"><font FACE="Courier">ASDA Group Limited</font></td>
    <td WIDTH="23%" VALIGN="TOP"><font FACE="Courier">England</font></td>
    <td WIDTH="17%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">100%</font></td>
    <td WIDTH="20%" VALIGN="TOP"><font FACE="Courier"><p ALIGN="CENTER">ASDA</font></td>
  </tr>
</TABLE>
</body>
</HTML>

```





```
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">Stock Incentive Plan of Wal-Mart Stores,
Inc.</td>
<td WIDTH="15%" VALIGN="TOP"><p ALIGN="JUSTIFY">Form S-8</td>
<td WIDTH="25%" VALIGN="TOP"><p ALIGN="JUSTIFY">File No. 333-60329</td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"></td>
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">The ASDA Colleague Share Ownership Plan 1</td>
<td WIDTH="15%" VALIGN="TOP"><p ALIGN="JUSTIFY">Form S-8</td>
<td WIDTH="25%" VALIGN="TOP"><p ALIGN="JUSTIFY">File No. 333-84027</td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">The ASDA Group Long Term Incentive Plan 1</td>
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">The ASDA Group PLC Sharesave Scheme 1</td>
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">The ASDA 1984 Executive Share Option
Scheme 1</td>
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">The ASDA 1994 Executive Share Option
Scheme 1</td>
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"></td>
<td WIDTH="15%" VALIGN="TOP"></td>
<td WIDTH="25%" VALIGN="TOP"></td>
</tr>
<tr>
<td WIDTH="59%" VALIGN="TOP"><p ALIGN="JUSTIFY">The ASDA Colleague Share Ownership Plan
1999</td>
<td WIDTH="15%" VALIGN="TOP"><p ALIGN="JUSTIFY">Form S-8</td>
<td WIDTH="25%" VALIGN="TOP"><p ALIGN="JUSTIFY">File No. 333-88501</td>
</tr>
</TABLE>

<p ALIGN="JUSTIFY">&nbsp;</p>

<blockquote>
<blockquote>
<p ALIGN="JUSTIFY"><u>/ Ernst & Young LLP</p>
</blockquote>
</blockquote>
</u>

<p ALIGN="JUSTIFY">Ernst & Young LLP</p>

<p ALIGN="JUSTIFY">Tulsa, Oklahoma</p>

<p ALIGN="JUSTIFY">April 17, 2000</p>
</body>
</HTML>
```

<TABLE> <S> <C>

<ARTICLE> 5

<S>	<C>
<PERIOD-TYPE>	YEAR
<FISCAL-YEAR-END>	JAN-31-2000
<PERIOD-END>	JAN-31-2000
<CASH>	1,856
<SECURITIES>	0
<RECEIVABLES>	1,341
<ALLOWANCES>	0
<INVENTORY>	19,793
<CURRENT-ASSETS>	24,356
<PP&E>	41,063
<DEPRECIATION>	8,224
<TOTAL-ASSETS>	70,349
<CURRENT-LIABILITIES>	25,803
<BONDS>	0
<PREFERRED-MANDATORY>	0
<PREFERRED>	0
<COMMON>	446
<OTHER-SE>	25,388
<TOTAL-LIABILITY-AND-EQUITY>	70,349
<SALES>	165,013
<TOTAL-REVENUES>	166,809
<CGS>	129,664
<TOTAL-COSTS>	157,726
<OTHER-EXPENSES>	0
<LOSS-PROVISION>	0
<INTEREST-EXPENSE>	1,022
<INCOME-PRETAX>	9,083
<INCOME-TAX>	3,338
<INCOME-CONTINUING>	5,575
<DISCONTINUED>	0
<EXTRAORDINARY>	0
<CHANGES>	198
<NET-INCOME>	5,377
<EPS-BASIC>	1.21
<EPS-DILUTED>	1.20

</TABLE>